The Corporate Veil Doctrine Revisited: A Comparative Study of the English and the U.S. Corporate Veil Doctrines

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Abstract: This Article undertakes a comparative study of corporate veil piercing doctrines under U.S. corporation and English company law. The Article highlights some fundamental differences between the doctrines in terms of jurisprudential approaches, treatment of specific case types, and other related issues. The Article demonstrates that despite these substantial differences, many English corporate veil cases in fact share a similar analytical approach to the instrumentality doctrine under U.S. law. Therefore, it is possible to construct an English instrumentality doctrine that will bring structure and clarity to the English corporate veil doctrine. The Article concludes with a revival of the much-maligned single economic unit theory, first propounded by Lord Denning. This reformulated theory will provide a more systematic approach to veil piercing cases involving corporate groups.

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Introduction

The corporate veil doctrine—and the related rules of separate corporate personality and limited liability—has been a much-studied subject in corporation law since the early part of the twentieth century.¹ A perennial challenge facing the corporate veil doctrine has been the attempt to increase its predictability.² The doctrine—being an exception to the general rule of limited liability—was created to prevent in-


As such, the application of the doctrine has always been fact-specific and open-ended. Justice requires a flexible legal standard that allows room for the weighing of equity and policy considerations. Some degree of open-endedness is thus probably inherent in the doctrine. It is perhaps because of this open-endedness that the corporate veil doctrine has remained fertile ground for academic research.

On the opposite side of the Atlantic, the corporate veil doctrine under English company law has similarly attracted considerable academic attention. Although the academic discussion in the United States has focused on making sense of the voluminous, and often contradictory, case law—the importance of the doctrine having been firmly accepted in the United States—the debate in the United Kingdom has taken on a different tone. Although some commentators have argued in favor of the doctrine, the general perception is that English courts are loathe to apply the doctrine. Only under exceptional circumstances is veil piercing permitted. Judicial attitude toward the doctrine, however, has not always been unaccommodating. Until the late 1970s, English courts demonstrated considerable willingness to pierce the veil when justice so required. Most notably, Lord Denning pronounced the single economic unit theory, which allows a court to treat a

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4 See, e.g., Moore, supra note 2, at 182–83; Murray A. Pickering, The Company as a Separate Legal Entity, 31 Mod. L. Rev. 481, 481 (1968); Michael Whincup, Inequitable Incorporation—the Abuse of a Privilege, 2 Company Law 158, 159–60 (1981). The equivalent concept of a corporation under English law is called a company. See, e.g., Whincup, supra. This Article will employ both terminologies, using corporation when referring to the corporate entity in the United States and company when referring to the corporate entity in the United Kingdom. In the United Kingdom, the corporate veil doctrine is generally called lifting of the corporate veil as opposed to piercing of the corporate veil. For simplicity, this Article will use piercing of the corporate veil to encompass both.

6 See Douglas & Shanks, supra note 1, passim.

7 See Robert B. Thompson, Piercing the Corporate Veil: An Empirical Study, 76 Cornell L. Rev. 1036, 1039 (1991) (observing that limited liability and separate corporate personality have been features of U.S. corporate law in many jurisdictions since the mid-19th century).

8 Compare Gallagher & Ziegler, supra note 3, at 293 (noting the importance of the doctrine in preventing injustice), with Moore, supra note 2, at 181 (arguing that current law is “doctrinally unsustainable” and in need of reform).

9 See Andrew Beck, The Two Sides of the Corporate Veil, in Contemporary Issues in Company Law 69, 90–91 (John Farrar ed., 1987) (positing that the doctrine, as employed, promotes justice); Gallagher & Ziegler, supra note 3, at 293 (arguing that the doctrine prevents injustice).

10 See Moore, supra note 2, at 180–81; Whincup, supra note 5, at 158–59.
corporate parent and its wholly owned subsidiaries as a single entity, a theory that would be considered expansive even under U.S. law.11

What has plagued the English corporate veil doctrine and partly contributed to its lukewarm reception by the English courts is its lack of an overarching analytical framework.12 Judicial reluctance to pierce the veil can be partly attributed to a perceived haphazardness in the case law. One famous commentator of English company law has described the doctrine as “palm-tree justice.”13 Unlike their U.S. counterparts, English courts have not developed a systematic approach to the cases, and have instead largely relied on traditional common law concepts to resolve corporate veil issues.14 Academic analysis of the doctrine has not proceeded much beyond categorization of cases based on a hodgepodge of criteria, such as the underlying claims and the legal concept invoked in the case.15 Even the single economic unit theory is poorly conceived, and its rationale unclear.16 Given the important role played by the corporate veil doctrine as an exception to separate corporate personality and limited liability—general principles which occasionally produce harsh and unjust results—it is important that the doctrine be reconsidered and rejuvenated. This requires a structured analytical framework for the doctrine that is nonetheless consistent with the English cases.

Although the English and the U.S. corporate veil doctrines have been well studied in their respective jurisdictions, little comparative research has been done. In fact, this author is not aware of any compara-

11 See D.H.N. Food Distributions Ltd. v. Tower Hamlets London Borough Council, [1976] 1 W.L.R. 852 (A.C.) at 860 (Eng.); Thompson, supra note 7, at 1041 (noting that U.S. courts will disregard the corporate entity when it is used for “illegitimate purposes”).

12 See Pickering, supra note 5, at 483 (noting lack of consensus on categorization of case law and scope of doctrine); K.W. Wedderburn, Company Law—Member’s Rights—Oppression of Minority, 1958 CAMBRIDGE L. J. 152, 155 (“What is urgently needed is a principle from which litigants can predict when the courts will, and will not, lift the veil of the corporate entity.”); K.W. Wedderburn, A Corporation’s Ombudsman?, 23 MOD. L. REV. 663, 666 (1960) (“There is an urgent need for some principles to be injected into this area of law.”).


14 See David H. Barber, Piercing the Corporate Veil, 17 WILLAMETTE L. REV. 371, 376 (1980) (summarizing the two-prong test required to pierce the veil in U.S. courts); Whincup, supra note 5, at 159. But see Gallagher & Ziegler, supra note 3, at 292–93 (acknowledging the lack of a settled approach to English corporate veil cases and suggesting a similar confusion in U.S. cases).

15 See Paul L. Davies ET AL., GOWER AND DAVIES PRINCIPLES OF MODERN COMPANY LAW 202–08 (8th ed. 2008); Gallagher & Ziegler, supra note 3, at 293.

16 See Sealy & Worthington, supra note 3, at 66.
tive work that systematically analyzes and contrasts the two doctrines.\textsuperscript{17} This is surprising given that the United States and the United Kingdom are the two most important common law jurisdictions, and that U.S. corporation laws and English company law are arguably the two most important bodies of corporation law in the world. In economic terms, the United Kingdom is one of the most important economies in Europe and London continues to be a major financial center.\textsuperscript{18} In legal terms, to this day, English company law continues to influence the development of corporation law in a number of jurisdictions, including Hong Kong, Singapore, Australia, New Zealand, India, and to a lesser extent, Canada.\textsuperscript{19} This Article aims to fill this void in the academic literature, and in the process, shed light on the English corporate veil doctrine and provide a more formal structure to it. Two recent cases decided by the English courts, \textit{Beckett Investment Management Group v. Hall}\textsuperscript{20} and \textit{Stone &\textsuperscript{21} Rolls Ltd. v. Moore Stephens},\textsuperscript{21} indicated renewed flexibility toward separate corporate personality on the part of the English courts. They present a good opportunity to reconsider the doctrine.

Part I of this Article begins with a brief overview of the English corporate veil doctrine—including its evolution over time and its current state—to provide background for the U.S. reader.\textsuperscript{22} Part II provides a detailed comparison between the English and U.S. corporate veil doctrines, focusing on differences in their jurisprudential approaches, treatment of specific case types, and related issues.\textsuperscript{23} Drawing on this comparison, Part II discusses the English and U.S. methods of judicial reasoning in the corporate veil piercing context.\textsuperscript{24} Part III argues that despite the myriad differences between the two doctrines, they in fact share some crucial similarities.\textsuperscript{25} Notably, evidence of the U.S. instru-

\textsuperscript{17} There is only one exception. \textit{See Karen Vandekerckhove, Piercing the Corporate Veil} 75–76 (English law), 93–94 (U.S. law) (2007). This book is a vast multi-jurisdictional survey of the corporate veil doctrine. \textit{Id.} at 1–2. There was little direct comparison between U.S. and English law, however. \textit{See id.} at 156, 163, 265, 285, 358, 371, 476, 499, 529–30 (discussing independently but rarely comparing the two bodies of law).


\textsuperscript{20} \textit{See [2007] EWCA (Civ) 613, [2007] I.C.R. 1539 (A.C.) 1545 (Maurice Kay L.J.)} (Eng.).


\textsuperscript{22} \textit{See infra} notes 29–94 and accompanying text.

\textsuperscript{23} \textit{See infra} notes 95–342 and accompanying text.

\textsuperscript{24} \textit{See id.}

\textsuperscript{25} \textit{See infra} notes 343–406 and accompanying text.
mentality doctrine can be found in a number of important English corporate veil cases.\(^{26}\) Hence, it is possible to construct an English version of the instrumentality doctrine that brings clarity and structure to the English doctrine. Part IV proposes a revival of the single economic unit theory first propounded by Lord Denning.\(^{27}\) Drawing on economic analysis and recent cases in English company law and European Union (EU) competition law, Part IV advances a structured approach to the theory. This approach will allow English courts to analyze veil piercing cases involving corporate groups in a systematic manner.\(^{28}\)

I. A Brief History of the English Corporate Veil Doctrine

Unlike its U.S. counterpart, which has enjoyed steady judicial acceptance throughout the years,\(^{29}\) the English corporate veil doctrine has had a topsy-turvy career. The attitude of English courts toward the doctrine has oscillated from enthusiasm to outright hostility. The history of the English doctrine can be roughly divided into three periods. The first period lasted from 1897, when *Salomon v. Salomon* was decided,\(^{30}\) to around the Second World War. This period can be called the early experimentation period, during which English courts experimented with different approaches to the doctrine.\(^{31}\) The second period began after the War and continued until 1978, the year when *Woolfson v. Strathclyde Regional Council* was decided.\(^{32}\) This period can be regarded as the heyday of the doctrine. Much of the vitality of the doctrine during this period can be attributed to Lord Denning, who was an enthusiastic advocate and practitioner of veil piercing and one of the most influential English jurists of the second half of the twentieth cen-

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\(^{27}\) *See infra* notes 407–580 and accompanying text; *see also* D.H.N., [1976] 1 W.L.R. at 860.

\(^{28}\) *See infra* notes 407–580 and accompanying text.

\(^{29}\) *See* Thompson, *supra* note 7, at 1049 (charting the success rate for plaintiffs under the doctrine to demonstrate that it has largely remained in the pre-1960s level).

\(^{30}\) [1897] A.C. 22 (H.L.) at 22 (Eng.).

\(^{31}\) *See, e.g.,* Gilford Motor Co. v. Horne, [1933] Ch. 955 (A.C.) at 956 (Eng.) (piercing the veil for attempting to evade a legal obligation); *In re Darby, Brougham*, [1911] 1 K.B. 95 at 103 (Eng.) (piercing the veil because of misrepresentation).

\(^{32}\) (1978) S.C.(H.L.) 90, 90 (appeal taken from Scot.).
tury. Woolfson marked the beginning of the third period, which has lasted to this day and has seen the doctrine fall into disfavor.

Given Salomon’s revered status in English law—the 1897 House of Lords decision firmly established the primacy of separate corporate personality and limited liability—one may be excused for forgetting that limited liability was highly controversial at its inception. Limited liability was not established in Salomon itself. Rather, the British Parliament granted limited liability to English companies in the Limited Liability Act of 1855. Salomon merely affirmed its availability to so-called one-man companies. Limited liability met vociferous opposition when it was first proposed in the mid-nineteenth century. In an 1824 editorial, The Times of London pronounced that:

Nothing can be so unjust as for a few persons abounding in wealth, to offer a portion of their excess for the formation of a company, to play with that excess—to lend the importance of their whole name and credit to the society, and then, should the funds of the incorporated body prove insufficient to answer all demands, to retire into the security of their unhazarded fortune, and leave the bait to be devoured by the poor deceived fish.

Even after the passage of the Act, limited liability remained controversial, at least as applied to “one-man companies.” This is evident from the appellate decision in Salomon v. Salomon, where the English Court of Appeal unanimously imposed personal liability on Mr. Salomon for his company’s debts. Although the House of Lords affirmed the separate legal personality of one-man companies in Salomon, it did not settle the issue once and for all. English courts began to pierce the

33 Cf. Sealy & Worthington, supra note 3, at 53 (noting Lord Denning’s “positive enthusiasm” for veil piercing).
36 Halpern et al., supra note 35, at 118–19.
38 See Davies et al., supra note 15, at 194 (referring to “the battle for legislative acceptance of the principle of limited liability in the middle of the nineteenth century”).
39 Editorial, Times (London), May 25, 1824.
40 See Halpern et al., supra note 35, at 119.
41 Broderip v. Salomon, [1895] 2 Ch. 323 (A.C.) at 340–41, 347 (Eng.).
veil soon after *Salomon*. These early cases included *Apthorpe v. Peter Schoenhofen Brewing*[^42] and *St. Louis Breweries v. Apthorpe*, both of which were taxation cases involving very similar facts.[^43] Veil piercing was not confined to single-shareholder companies. The courts regularly pierced the veil of companies with multiple shareholders.[^44]

What followed was a period of considerable enthusiasm for the corporate veil doctrine. Successful veil piercing cases in the first half of the twentieth century included *Gilford Motor v. Horne*,[^45] *In re Darby, Brougham*,[^46] *Trebanog Working Men’s Club and Institute, Ltd v. MacDonald*,[^47] and *Rainham Chemical Works, Ltd. v. Belvedere Fish Guano Co.*[^48] The lack of a well-defined approach to the doctrine meant that English courts had to experiment with existing common law concepts such as agency, trusteeship, and tort liability principles to resolve corporate personality issues.[^49] These experiments failed to yield a generally applicable framework. But this lack of a general framework did not prevent the courts from piercing the veil when the circumstances so warranted.[^50] This is not to say that the plaintiffs were always successful. There were instances in which the courts refused to pierce the veil.[^51] Nevertheless, the corporate veil doctrine was robust in this period. The sentiment of the time was perhaps best captured in Professor Kahn-Freund’s famous 1944 article, in which he characterized *Salomon* as a “calamitous” decision and

[^42]: [1899] 15 T.L.R. 245 (A.C.) at 245 (Eng.).
[^43]: [1898] 15 T.L.R. 112 (Q.B.) at 112 (Eng.).
[^45]: [1933] Ch. at 943.
[^46]: [1911] 1 K.B. at 100.
[^47]: [1940] 1 K.B. 576 at 582 (Eng.). In *Trebanog* the court did not pierce the veil to find shareholder liability, but separate corporate personality was set aside nonetheless. Specifically, the court found that the incorporated company was acting as an unincorporated trustee for the alcohol of its members, and therefore did not represent an illegal sale by a distinct (incorporated) legal entity. See *id.; Sealy & Worthington*, supra note 3, at 59–60.
[^48]: [1921] 2 A.C. 465 (H.L.) at 466–67 (appeal taken from Eng.).
[^49]: Cf. *Pickering*, supra note 5, at 482–83 (recognizing that English courts created a tangled history regarding corporate personality in the pre- and post-WWII eras).
[^51]: See, e.g., *Macaura v. N. Assurance Co.*, [1925] A.C. 619 (H.L.) at 630 (Lord Sumner) (appeal taken from Ir.) (upholding the separate legal personality of Macaura’s company despite his complete control and ownership, resulting in his inability to collect on his insurance policy); *Gramophone & Typewriter, Ltd. v. Stanley*, [1908] 2 K.B. 89 (A.C.) at 96 (Eng.) (upholding separate personality of a wholly owned subsidiary, and holding that complete share ownership does not automatically turn a subsidiary into a parent company’s agent).
advocated reforms that would dramatically narrow the scope of limited liability.\(^52\) He even contemplated abrogating *Salomon* by legislation.\(^53\)

One exception to the lack of systematic approach in this period is *Smith, Stone and Knight v. Birmingham*, which represented the first attempt by an English court to lay down comprehensive criteria for veil piercing.\(^54\) Judge Atkinson observed that whether a subsidiary can be said to be carrying on a business on behalf of its parent, which would justify veil piercing, depends on the facts of each case. Judge Atkinson proceeded to identify six guiding questions for each case: (1) Who was really carrying on the business?; (2) Were the profits treated as the profits of the parent company?; (3) Was the parent company the head and the brain of the trading venture?; (4) Did the parent company decide what should be done and how much investment to make in the business?; (5) Did the parent company make a profit based on its skill and direction?; and (6) Was the parent company in effectual and constant control?\(^55\) These guiding questions are indistinguishable from those applied by U.S courts.\(^56\) In fact, there is substantial overlap between these criteria and the eleven circumstances identified by Frederick Powell as indicating that a corporation is a mere instrumentality.\(^57\)

Despite their comprehensive scope, these criteria have been largely overlooked in subsequent U.K cases.\(^58\) One explanation for this fact is that in applying the corporate veil doctrine, English courts have generally preferred to resort to traditional common law concepts.\(^59\) This attempt at a comprehensive list of veil piercing criteria probably constituted judicial overreaching in the eyes of English judges. Another explanation is perhaps the unique factual circumstances of that case: it involved the parent company pleading for its own veil to be pierced in


\(^{53}\) See id. at 57.

\(^{54}\) See [1939] 4 All E.R. 116 (K.B.). at 121 (Eng.) (concluding that the parent company did control the business and was entitled to compensation for the compulsory purchase of its business).

\(^{55}\) Id.

\(^{56}\) See Barber, supra note 14, at 374–75 (1980) (compiling criteria applied by U.S. courts).


\(^{58}\) Compare Smith, Stone & Knight, [1939] 4 All E.R. at 121 (specifying six factors a court should use in its analysis about whether to pierce a corporate veil), with Jones v. Lipman, [1962] 1 W.L.R. at 836–37 (piercing the corporate veil without specifically using Smith, Stone & Knight’s factors), and *In re F.G. (Films)*, [1953] 1 W.L.R. at 486 (same).

\(^{59}\) See, e.g., *In re F.G (Films)*, [1953] 1 W.L.R. at 485.
order to obtain compensation from the government. These facts allowed subsequent courts to distinguish their cases from *Smith, Stone and Knight* and decline to follow its approach.

After the Second World War, the English corporate veil doctrine entered its golden era. Notable veil piercing cases in this period included *In re FG (Films)*, *Jones v. Lipman*, *Firestone Tyre and Rubber v. Lewellin*, and *Merchandise Transport v. British Transport Commission*. As mentioned earlier, the vigor of the doctrine was in no small part due to Lord Denning. He took part in a string of corporate veil cases between the 1950s and 1970s, including *Scottish Cooperative Wholesale Society v. Meyer*, *Littlewoods Mail Order Stores v. Inland Revenue Commissioners*, *Wallersteiner v. Moir*, and lastly—and most well known of them all—*D.H.N. Food Distributors Ltd. v. Tower Hamlets London Borough Council*. His enthusiasm for the doctrine was best encapsulated in his judgment in *Littlewoods*, where he warned against blind adherence to *Salomon*:

> The doctrine laid down in *Salomon v. Salomon & Co.* [1897] A.C. 22, has to be watched very carefully. It has often been supposed to cast a veil over the personality of a limited company through which the courts cannot see. But that is not true. The courts can and often do draw aside the veil. They can, and often do, pull off the mask. They look to see what really lies behind. The legislature has shown the way with group accounts and the rest. And the courts should follow suit.

Lord Denning’s call for judicial flexibility toward corporate personality is commendable. There is a significant difference, however, between requiring group companies to report their accounts on a consolidated basis, and collapsing group companies for liability purposes (thereby ignoring their separate legal personality). Financial reporting chiefly serves informational purposes and the legislature might have required

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60 See *Smith, Stone & Knight*, [1939] 4 All E.R. at 118.
61 Compare id. with *Merch. Transp. v. British Transp. Comm’n*, [1962] 2 Q.B. 173 (A.C.) at 180 (Eng.) (relying on *Salomon* while overlooking *Smith, Stone & Knight*), and *In re FG (Films)*, at 485 (ignoring *Smith, Stone & Knight*).
63 [1962] 1 W.L.R. at 832.
64 [1957] 1 W.L.R. 464 (H.L.) at 464 (appeal taken from Eng.).
67 [1969] 1 W.L.R. 1241 (A.C.) at 1254 (Eng.).
68 [1974] 1 W.L.R. 991 (A.C.) at 993, 1013 (Eng.).
69 [1976] 1 W.L.R. 852 (A.C.) at 857 (Eng.).
account consolidation for reasons that have nothing to do with limited liability. Nonetheless, Lord Denning’s call for judicial flexibility toward corporate entities would eventually culminate in his much-criticized decision in *D.H.N.*

As early as 1956, in *Lee v. Sheard*—not itself a corporate veil piercing decision—Lord Denning foreshadowed his logic in *D.H.N.* by analogizing the relationship between a shareholder and his company to a partnership. In *D.H.N.*, a unanimous English Court of Appeal allowed a parent company to claim compensation for disturbance of business under the Land Compensation Act, even though the business and the land on which it sat were owned by different corporate entities. Lord Denning’s judgment opened with these famous words: “This case might be called the ‘Three in One.’ Three companies in one. Alternatively, the ‘One in three.’ One group of three companies.”

Lord Denning continued on to describe the single economic unit theory, declaring that “[t]his group is virtually the same as a partnership in which all the three companies are partners. They should not be treated separately so as to be defeated on a technical point.” In the same year, a prominent commentator declared that “modern English company law has abandoned the exaggerated view of *Salomon’s* case . . . . English law is now prepared to admit qualifications of, and exceptions to, this principle, by lifting the veil of corporateness.” That year marked the height of the corporate veil doctrine. Subsequent development proved that this optimism was misplaced and saw the English judiciary turning increasingly frosty toward the doctrine.

Two years later, the House of Lords openly questioned the reasoning in *D.H.N.* In his judgment in *Woolfson v. Strathclyde Regional Council*, Lord Keith of Kinkel expressed doubt as to “whether in this respect the Court of Appeal properly applied the principle that it is appropriate to

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71 See *Lee*, [1956] 1 Q.B. at 196; see also *D.H.N.*, [1976] 1 W.L.R. at 860. (“[T]his group is virtually the same as a partnership in which all three companies are partners.”).


73 *Id.* at 857.

74 *See id.* at 860. In supporting his description of the single economic unit theory, Lord Denning quotes Professor Gower—a leading authority on English company law at the time—who noted the emerging tendency in English law to treat group companies as a single economic entity. *See id.*

75 *Id.* It is important to note that Lord Denning never explicitly referred to the three companies in *D.H.N.* as a single economic entity in his judgment. *See id.* The term “single economic unit” was subsequently coined by commentators and the courts. *See, e.g.*, Pierelli Cable Holding NV v. Inland Revenue Comm’rs, [2006] UKHL 4, [2006] 1 W.L.R. 400 (H.L.) [73] (Eng.).

pierce the corporate veil only where special circumstances exist indicating that it is a mere façade concealing the true facts.”77 Woolfson signaled the beginning of the decline of the doctrine. Although Lord Keith stopped short of overruling D.H.N., subsequent cases made it clear that the single economic unit theory and the corporate veil doctrine were falling out of favor. In Bank of Tokyo v. Karoon, the English Court of Appeal explicitly rejected the single economic unit argument, noting that “we are concerned not with economics but with law. The distinction between the two is, in law, fundamental and cannot here be abridged.”78 The corporate veil doctrine arguably reached its nadir in Adams v. Cape Industries plc, in which the English Court of Appeal declared that the use of the corporate structure to limit future liabilities is an inherent feature of English company law and practically ruled out veil piercing in tort cases.79

It has not been all gloom and doom for veil piercing plaintiffs after Adams. Two years after that case, the court in Creasey v. Breachwood Motors Ltd. pierced the veil between two companies after their common owners had transferred the assets of the first company to the second in order to avoid an impending judgment.80 Five years later, in a case involving very similar facts, the Admiralty Court, after explicitly endorsing the reasoning in Creasey, invalidated the sale of a vessel by one member of a corporate group to another.81 Unfortunately, Creasey was subsequently overruled in Ord & Anor v. Belhaven Pubs.82

The current state of the English corporate veil doctrine is best summed up by a leading commentator, who opined that:

The doctrine of lifting the veil plays a small role in British company law, once one moves outside the area of particular contracts or statutes. Even where the case for applying the doc-


78 [1987] A.C. 45, 64 (Lord Goff L.J.); see also F. G. Rixon, Lifting the Veil Between Holding and Subsidiary Companies, 102 L. Q. Rev. 415, 415 (1986) (suggesting the demise of the single economic entity in English case law and the piercing of the corporate veil doctrine with respect to group companies).
79 See [1990] Ch. 433 (A.C.) at 544 (Eng.). The English Court of Appeal reviewed various grounds for veil piercing, including fraud, agency, and the single economic entity, and rejected them all. See id. at 494, 545–47, 532–39.
81 See The “Tjaskemolen” (Now Named “Visvliet”), [1997] 2 Lloyd’s Rep. 465 (Q.B.) at 470–71 (discussing the facts of Creasey), 471–73 (comparing the Creasey facts to the similar facts of Tjaskemolen), 474 (holding that the sale of a vessel by one corporation to another was invalid because the transaction was a sham) (Eng.).
82 See [1998] B.C.C. 607 (A.C.) at 616 (Eng.). Although the Belhaven court did not overrule Tjaskemolen, the continued validity of that case is now in doubt. See id.
trine may seem strong, as in the undercapitalised one-person company, which may or may not be part of a larger corporate group, the courts are unlikely to do so.83

After the high-profile cases in the 1990s that came out decidedly against the doctrine, the consensus is that veil piercing has become a rarity under English law.84

Nevertheless, two recent cases suggest a possible change of attitude toward veil piercing. In *Beckett Investment Management Group v. Hall*, the English Court of Appeal pierced the veil between the parent company and its subsidiaries to give effect to a covenant not to compete in an employment contract.85 The significance of this case for the corporate veil doctrine is underscored by a number of statements in Lord Justice Kay’s judgment, which will be discussed below.86 Likewise, in *Stone & Rolls v. Moore Stephens*, the sole shareholder and director of a company had set up a fraudulent scheme, which its external auditors failed to detect, and swindled huge sums of money from some banks.87 The company subsequently went into liquidation and the liquidator brought claims against the auditors for professional negligence.88 At issue was whether the culpable shareholder’s intentions should be attributed to the company, which would prevent it from pursuing its claims against the auditors.89 The majority of the House of Lords set aside its separate legal personality and imputed the shareholder’s fraudulent intentions to the company.90 The company’s claims against the auditors were hence barred.91

The future of the English corporate veil doctrine remains to be seen. *Beckett* and *Moore Stephens* may augur a reversal of fortune for the doctrine. Although *Adams* left the applicability of the doctrine to tort claims in doubt,92 *Beckett* reaffirmed the availability of veil piercing in

83 Davies et al., supra note 15, at 208–09.
84 See id.
86 See infra text accompanying notes 444–447.
87 See [2009] UKHL 39, [2009] 1 A.C. 1391 at 1447–48 (Eng.). Even though the case was primarily concerned with the attribution of a director’s knowledge to the company, it had clear implications for the separate corporate personality principle and the corporate veil doctrine. See id. at 1460.
88 See id.
89 See id.
90 See id. at 1455.
91 See id.
92 See [1990] Ch. at 547 (refusing to pierce the veil of a British parent company for tort liability of its U.S. subsidiary).
contractual cases. Moreover, *Moore Stephens* may signal a willingness on the part of the English courts to pierce the veil against fraudulent single-shareholder corporations. What is needed for a rejuvenation of the doctrine is a more formal analytical framework than currently exists in the case law. Before proposing such a framework, this Article will first turn its attention to a comparative analysis of the corporate veil doctrine on both sides of the Atlantic.

II. SOME GENERAL COMPARISONS BETWEEN THE TWO CORPORATE VEIL DOCTRINES

At first glance, there seems to be an unbridgeable gulf between the corporate veil doctrines on the two sides of the Atlantic. Although courts in both countries have asserted the role of the judiciary in preventing abuses of the corporate entity—and the discussion about limited liability and the corporate veil doctrine in both jurisdictions often starts with *Salomon v. Salomon*—the attitude of the English judiciary is distinctly more conservative. In contrast, U.S. courts have demon-

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94 See [2009] W.L.R. at 515 (Lord Walker of Gestingthorpe) (indicating willingness to pierce the veil of a company primarily held and controlled by a single fraudulent actor).
95 See, e.g., Anderson v. Abbott, 321 U.S. 349, 366–67 (1944) (“If the judicial power is helpless to protect a legislative program from schemes for easy avoidance, then indeed it has become a handy implement of high finance. Judicial interference to cripple or defeat a legislative policy is one thing; judicial interference with plans of those whose corporate or other devices would circumvent that policy is quite another.”); In re a Company, [1985] 1 B.C.C. 99421 (A.C.) at 99425 (Cumming-Bruce L.J.) (Eng.) (“In our view the cases before and after Wallersteiner v. Moir [1974] 1 W.L.R. 991 show that the court will use its powers to pierce the corporate veil if it is necessary to achieve justice irrespective of the legal efficacy of the corporate structure under consideration.”); In re Polly Peck Int’l plc, [1996] 2 All E.R. 433 (Ch.) at 447 (Walker J.) (Eng.) (explaining that lifting the corporate veil is justified when the corporate structure is used as a façade “in an unconscionable attempt to evade existing obligations or to practice some other deception”).
97 Compare Moore, supra note 2, at 180–81 (stating that, with few exceptions, English courts have “steadfastly refused” to disregard the principle of limited liability), with Thompson, supra note 7, at 1048 (showing that over several decades of the twentieth century, U.S. courts have pierced the corporate veil approximately forty percent of the time).
strated greater willingness to intervene when the situation so warrants.\textsuperscript{98} The differences between these two jurisdictions, however, go deeper than mere disparities in plaintiff success rate. The divergent attitudes of the English and the U.S. courts reveals fundamental differences in their conceptions of judicial decision making, judicial prerogatives to fashion new legal doctrines, the weight given to policy considerations, and the role of justice and its potential conflict with doctrinal rules.

A. Jurisprudential Approaches

1. General Deference to the Separate Corporate Personality Principle

Corporate veil cases come in a great variety. The paradigmatic corporate veil case is one in which the separate corporate personality is disregarded and the shareholders are held liable for the corporation’s debts.\textsuperscript{99} In this type of case, both the rule of separate corporate personality and limited liability—which provide that a shareholder’s responsibility for a corporation’s liabilities is limited to the value of his equity investment—are overridden.\textsuperscript{100} Such cases may be called shareholder liability cases because veil piercing results in shareholder liability for corporate debts.\textsuperscript{101} There are other types of corporate veil cases in which separate corporate personality is disregarded without the imposition of shareholder liability. For example, a subsidiary may be ignored as a separate legal entity to allow a court to exercise jurisdiction over the corporate parent or to compel the production of documents from a subsidiary.\textsuperscript{102} Separate corporate personality may be set aside so that proceeds from fraud that have been deposited into a company can be

\textsuperscript{98} Compare Moore, \textit{supra} note 2, at 180–81, with Thompson, \textit{supra} note 7, at 1048. Professor Thompson’s survey of U.S. corporate veil cases suggests that U.S. courts have pierced the veil in approximately forty percent of the cases. Thompson, \textit{supra} note 7, at 1048. Meanwhile, the general perception within the English legal academia and profession is clearly that the corporate veil doctrine will not often be invoked by the courts. \textit{See} Moore, \textit{supra} note 2, at 180–81; Whincup, \textit{supra} note 5, at 158–59.

\textsuperscript{99} Vandekerckhove, \textit{supra} note 17, at 11 (defining piercing the corporate veil as “the situation where a shareholder is held liable for its corporation’s debts despite the rules of limited liability and/or separate personality”).

\textsuperscript{100} Sealy & Worthington, \textit{supra} note 3, at 51.

\textsuperscript{101} See Vandekerckhove, \textit{supra} note 17, at 13 (explaining the distinction made by many commentators between corporate veil cases where shareholders are held liable and corporate veil cases where shareholders are not held liable).

recovered. The corporate entities of the parent and the subsidiary may also be collapsed for the purpose of determining the scope of a managing director’s responsibilities. Some commentators have called these “identification” cases, while others have used the more colorful metaphor of “peeping behind the veil.”

While the bulk of the corporate veil cases in the United States have been shareholder liability cases, shareholder liability is rarely imposed in the English cases. For example, of the seven cases excerpted under the corporate veil doctrine section of a leading text on English company law, only three attempted to impose shareholder liability by lifting the corporate veil. In the remaining four, separate corporate personality was set aside for the following reasons: to prevent a U.S.-produced film from being registered as a British film under a relevant statute, to allow a corporate parent to claim compensation for the loss of its business in a compulsory purchase (government takings) proceeding, to determine the enemy character of a company, and to avoid a prohibition on the sale of alcohol without a license. Even among the three cases that attempted imposition of shareholder liability, the two in which the veil was pierced involved companies that had been incorporated with the express purpose of evading an existing le-
gal obligation\textsuperscript{114} or perpetrating fraud.\textsuperscript{115} Neither involved a \textit{bona fide} company: a company with an actual business operation, as opposed to a mere shell company. Indeed, \textit{Adams} is the only case listed in this leading text that fits in the paradigmatic corporate veil case, and the veil was left intact in that case.\textsuperscript{116} In fact, among the thirty-five English corporate veil cases surveyed in this Article, only six involved \textit{bona fide} companies with legitimate business operations.\textsuperscript{117}

There are two main implications from this discussion. First, unlike its U.S. counterpart, the principal focus of the English corporate veil doctrine was never the imposition of shareholder liability. Rather, its focus has been considerably broader, with identification cases forming

\begin{itemize}
  \item \textit{Gilford Motor}, [1933] Ch. at 961–62. In \textit{Gilford Motor}, an employee had signed a non-compete agreement with its employer car dealer before leaving the company to start his own business. \textit{Id.} at 953–55. To escape the reach of the non-compete clause, the employee set up a company to operate his car dealership. \textit{Id.} at 954–56. The court pierced the veil to apply the non-compete agreement to his company. \textit{Id.} at 961–62.
  \item \textit{In re Darby}, [1911] 1 KB at 101–03.
  \item See Sealy & Worthington, supra note 3, at 61–63, 66–68.
\end{itemize}
the bulk of the English corporate veil cases. What brings an English case under the rubric of the corporate veil doctrine is not that shareholder liability was imposed, but that there was an attempt to set aside separate corporate personality. Second, it is highly unlikely that attempts to pierce the veil of a *bona fide* company will be successful under English law. One of the tacit premises of the *Adams* court’s decision to refuse to pierce the veil was that the U.S. subsidiary was a *bona fide* corporate entity with a full-fledged asbestos operation. Although the House of Lords did pierce the veil against a *bona fide* company in *Rainham Chemical Works*, the Law Lords’ reasoning relied heavily on common law concepts such as occupation rights. Additionally, *Rainham* has since received little attention from both courts and commentators. Meanwhile, U.S. courts have been willing to pierce the veil of a *bona fide* company if elements of the doctrine are met. At a jurisprudential level, the English approach to the corporate veil doctrine reflects a substantially more deferential attitude toward limited liability compared with the approach taken by U.S. courts.

2. Reliance on Traditional Common Law Concepts

Beyond this general difference in attitude toward the corporate veil doctrine, the English and U.S. courts’ approaches to the doctrine diverge in a few specific ways. One striking difference between the judicial approaches of these two jurisdictions is that while U.S. courts have been ready to fashion new doctrines—such as the instrumentality doctrine and the alter ego doctrine—to analyze corporate veil cases, their English counterparts have often confined themselves to applying traditional common law concepts and principles, such as agency and trust. In *In re (FG) Films*, the court deemed the British company in-

118 See supra text accompanying notes 100–117.
120 See *Adams*, [1990] Ch. at 544.
121 See *Rainham*, [1921] 2 A.C. at 475.
122 See *Barber*, supra note 14, at 373–75.
123 See *Thompson*, supra note 7, at 1063 (analyzing plaintiff’s likelihood of success after courts invoked instrumentality and alter ego doctrines); see also *Barber*, supra note 14, at 376–77 (outlining two-prong corporate veil test developed by courts); Krendl & Krendl, supra note 57, at 11–15 (discussing attempts to adopt systematic approach through instrumentality doctrine and alter ego test).
124 See, e.g., *Broderip v. Salomon*, [1895] 2 Ch. 323 (A.C.) at 332, 338 (applying agency and trust concepts to hold Mr. Salomon liable for the company’s debts); *Trebanog* [1940] 1
corporated by its U.S. parent for film registration purposes as the latter’s agent.\textsuperscript{125} In \textit{Broderip v. Salomon}, the English Court of Appeal characterized Mr. Salomon himself as the beneficiary, and his company as “a trustee improperly brought into existence by him to enable him to do what the statute prohibits.”\textsuperscript{126} In both instances, the court set aside the separate legal personality of the companies because of the improper purpose of incorporation.\textsuperscript{127} Although some U.S. courts have also applied agency concepts to corporate veil cases,\textsuperscript{128} the number remains small.\textsuperscript{129} Other common law concepts are rarely employed to decide corporate veil cases.\textsuperscript{130} The English courts made a notable attempt at fashioning a new doctrine in \textit{D.H.N.}\textsuperscript{131} This attempt, however, only enjoyed a brief success.\textsuperscript{132} In fact, \textit{D.H.N.} itself was the perfect illustration of the important role played by traditional common law concepts in the English corporate veil cases. In addition to the single eco-

\textsuperscript{125} \textit{In re F.G. (Films)}, [1953] 1 W.L.R. at 484, 486.

\textsuperscript{126} \textit{Broderip}, [1895] 2 Ch. at 338. This case was overruled by the House of Lords in \textit{Salomon v. Salomon}, [1897] A.C. 22 (H.L.) at 58 (appeal taken from Eng.). Nevertheless, the House of Lords did not overrule the English Court of Appeal on the grounds that a company could never be its shareholders’ trustee, but that in the instance before the court the trustee relationship was not established. \textit{See id.} at 56–57.

\textsuperscript{127} \textit{See Broderip}, [1895] 2 Ch. at 338; \textit{In re F.G. (Films)}, [1953] 1 W.L.R. at 486. In \textit{Broderip}, the improper purpose was to shield Mr. Salomon from liability. [1895] 2 Ch. at 338. In \textit{In re F.G. (Films)}, the improper purpose was to circumvent the restriction on the showing of foreign films under the Cinematograph Films Acts of 1938 and 1948. [1953] 1 W.L.R. at 486.


\textsuperscript{129} \textit{See} Thompson, \textit{supra} note 7, at 1063 (noting that of the more than 1600 cases surveyed, only fifty-two mentioned agency as a consideration—representing roughly three percent of the cases—while 181 applied the alter ego doctrine and 550 mentioned domination and control by the shareholders).

\textsuperscript{130} \textit{See id.} (mentioning neither trust nor any other common law concepts as the bases for veil piercing by U.S. courts in any case in his comprehensive survey).


\textsuperscript{132} \textit{See Woolfson}, (1978) S.C.(H.L.) at 96. In his judgment, Lord Keith of Kinkel expressed doubts on “whether in this respect the Court of Appeal [in D.H.N.] properly applied the principle that it is appropriate to pierce the corporate veil only where special circumstances exist indicating that it is a mere façade concealing the true facts.” \textit{Id.} One should not be too quick to announce the demise of the single economic unit theory, however. Litigants have continued to invoke the theory after Woolfson, and courts have continued to apply it, with mixed results for plaintiffs. \textit{See, e.g.}, Adams, [1990] Ch at 544; \textit{In re Polly Peck}, [1996] 2 All E.R. at 447.
nomic unit theory, the *D.H.N.* court invoked trust law concepts such as constructive and resulting trusts.\(^\text{133}\) Even Lord Denning felt compelled to buttress the single economic unit theory with more mundane common law concepts such as irrevocable license.\(^\text{134}\) This reliance on existing legal concepts is in keeping with the general sentiment of the English courts, which tend to hold faith in the ability of the existing common law concepts to solve new problems.\(^\text{135}\) To the extent that existing concepts are applied to decide corporate veil cases, one may argue that there is no distinct content in or structure for the English corporate veil doctrine. The doctrine is merely a label for the cases in which separate corporate personality is considered by the courts and for the myriad non-company law concepts that are applied to decide them.

3. Absence of Overarching Theory

Unlike U.S. corporate veil cases, the English doctrine lacks an overarching theory or analytical framework. In the United States, the instrumentality doctrine was first formulated in 1931 by Frederick J. Powell.\(^\text{136}\) Many state courts have since adopted some variation of this doctrine.\(^\text{137}\) In contrast, no general analytical framework can be identified in English cases, nor have the English courts enumerated relevant

\(^{133}\) See *D.H.N.*, [1976] 1 W.L.R. at 859. Property law concepts were called upon because under the relevant statute for the determination of compensation, the corporate parent would have been entitled to more compensation had its interest in the land been more than that of a bare licensee. Two of the judges in the case, Lord Denning and Lord Justice Goff, believed that the parent company had an irrevocable license to the land. *Id.* at 859, 860. Trust concepts were utilized to determine that the parent company had an equitable interest in the land beyond that of a bare licensee. *Id.* at 859, 865.

\(^{134}\) See *id.* at 859.

\(^{135}\) See, e.g., *id.* at 859, 865. Another example is the equitable subordination doctrine, under which a shareholder’s capital contribution to the corporation will be subordinated to its creditors’ claims if the shareholder is found to have committed abuses in his or her management of the corporation. See *Taylor v. Standard Gas & Elec. Co.*, 306 U.S. 307, 323–24 (1938) (applying the equitable subordination doctrine in an early bankruptcy case).


\(^{137}\) Krendl & Krendl, *supra* note 57, at 13 n.40 (listing various state cases adopting the instrumentality doctrine). In addition, the courts have identified a host of relevant factors and considerations for adjudicating veil piercing claims, including lack of substantive separation, failure to comply with corporate formalities, undercapitalization, and overlap of corporate personnel. See *Barber, supra* note 14, at 374–75; *Thompson, supra* note 7, at 1063.
factors or considerations. The prevailing analytical approach by English courts is to classify cases into a number of categories based on a mix of the legal concepts invoked and the factual circumstances in which the case arises. These categories include agency, trusts, fraud, group enterprises, enemy, revenue (taxation), and cases based on provisions of the Companies Act. Agency and trusts are categories premised on the legal concepts applied. Fraud, taxation, and Companies Act cases, on the other hand, are based on the nature or the statutory basis of the underlying claims. The group enterprise category consists of cases sharing a common factual circumstance, namely that the shareholder at issue is a corporation and the plaintiff is attempting to impose enterprise liability on a corporate group. Enemy is a unique category illustrated by Daimler v. Continental Tyre and Rubber. At issue in that case was whether a company incorporated in the United Kingdom, all but one of whose shareholders and directors were German, should be deemed an enemy company during the First World War.

These categories would have been helpful if they were predictive of the outcome of cases. With the exception of fraud, however, this has not been the case. Nor is there any common mode of analysis across cases within the same category. Take the category of group enterprises as an example. A review of the leading cases reveals that there is no common analytical framework. Lonrho v. Shell Petroleum was not concerned with

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138 Beck, supra note 9, at 71, 73. Part III.B of this Article will argue that even though the English courts do not explicitly identify factors such as failure to comply with corporate formalities or undercapitalization, these factors do underpin many of their decisions. See infra text accompanying notes 359–406.

139 See Beck, supra note 9, at 72 n.7.


141 See id. at 60. In fact, many of the cases in this category, such as D.H.N. and Woolfson, are not concerned with the imposition of shareholder liability at all. They belong to the group enterprise category merely because the cases involve corporate groups.

142 Id. at 61.

143 Daimler, [1916] 2 A.C. at 310.

144 See, e.g., In re a Company, [1985] 1 B.C.C. at 99425; Wallersteiner, [1974] 1 W.L.R. at 1014 (“[T]o my mind Dr. Wallersteiner was guilty of misfeasance.”); In re Darby, [1910] 1 K.B. at 99; Trustor, [2001] 1 W.L.R. at [23]; Gencor, [2000] 2 B.C.L.C. at [26] (applying equitable principles to lift the veil because the subsidiary was nothing more than a “creature company” used to receive profits).

145 See, e.g., Lonrho, [1980] 1 W.L.R. at 636 (leaving the corporate veil intact in a discovery action); Meyer, [1959] A.C. at 343 (reasoning that when a subsidiary is formed with an independent minority of shareholders, the parent must deal fairly with the subsidiary); Beckett, [2007] I.C.R. at 1439 (using rules of contract interpretation broadly to pierce the corporate veil); Ord, [1998] B.C.C. at 615 (declining to pierce the veil on limited liability grounds and holding that there were no improprieties alleged); Adams, [1990] Ch. at 543 (stating that legal precedent provides “rather sparse guidance”); Multinational Gas, [1983]
imposition of liability.\textsuperscript{146} At issue was whether the corporate parent was required to produce documents possessed by its subsidiaries.\textsuperscript{147} The case largely hinged on the interpretation of the word “power” in the relevant rule for discovery in the English High Court.\textsuperscript{148} Gramophone and Typewriter v. Stanley was a taxation case in which the pivotal issue was the control exercised by the parent over the subsidiary.\textsuperscript{149} In In re Polly Peck, a bankruptcy case,\textsuperscript{150} the court applied a range of concepts, ranging from agency and nomineeship to the single economic unit theory.\textsuperscript{151} The lack of a common analytical framework is unsurprising given the diversity of facts and issues presented in these group enterprise cases. Even if there was a common approach to these cases, it would most likely require modifications in order to be applied to cases ranging from discovery to bankruptcy and taxation.

The foregoing discussion may give the impression that the U.S. and English approaches to veil piercing are mutually exclusive. This is in fact not the case. Unexpected as it may be, a number of the categories under the prevailing English approach share common concerns and attributes with the U.S. instrumentality doctrine formulated by Powell.\textsuperscript{152}

4. The Role of Policy Considerations

A third difference between the U.S. and English judicial approaches to the corporate veil doctrine is the readiness of the former to acknowledge and discuss the policy considerations behind the statute

\textsuperscript{146} Lonrho, [1980] 1 W.L.R. at 635.
\textsuperscript{147} Id.
\textsuperscript{148} Id. at 633, 635.
\textsuperscript{149} Gramophone, [1908] 2 K.B. at 95–96.
\textsuperscript{150} [1996] 2 All E.R. at 433.
\textsuperscript{151} Id. at 445–48.
\textsuperscript{152} See infra text accompanying notes 359–406.
or the legal rule at issue. In cases premised on the interpretation of a statute, U.S. courts have often given explicit recognition to the policy rationale of the statute. In *National Labor Relations Board v. Fullerton Transfer & Storage*, in deciding whether to pierce the veil of the two corporations at issue, the Sixth Circuit Court of Appeals repeatedly referred to federal labor policies and focused on whether there was “a specific attempt to thwart labor law obligations.” In *Walkovszky v. Carlton*, there was an in-depth discussion of the policy considerations behind the minimum liability provisions of the New York Vehicle and Traffic Law and the need for the court to refrain from second-guessing or overriding it. The courts have also acknowledged the special policy concerns behind federal income taxation and bankruptcy laws. Even in cases not premised on specific statutes, U.S. courts paid heed to general public policy. For example, in *Swearngin v. Sears Roebuck & Co.*, the court affirmed the trial court where the trial court had pierced the veil of a two-tier corporate structure that had been set up to obstruct product liability suits against the manufacturer. In doing so, the court specifically noted that the policy reasons for shielding distributors or retailers from product liability claims did not apply to the sales division of an enterprise that also manufactured the product.

In contrast, the English courts do not accord the same weight to policy considerations. In *Commissioner of Inland Revenue v. Sanson*, a taxation case, the issue was whether the business at issue belonged to the company or the dominant shareholder, which in turn would affect the tax liability of the respondent. Without relying on relevant taxation policies, the English Court of Appeal decided the case by invoking agency concepts and highlighting the fact that the shareholder had made a loan to the company. The court reasoned that if it were to disregard the separate personality of the company, it would have meant

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154 NLRB v. Fullerton Transfer & Storage Ltd., 910 F.2d 331, 338 (6th Cir. 1990).
155 See Walkovszky, 223 N.E.2d at 9.
157 See 376 F.2d 637, 642–43 (10th Cir. 1967).
158 Id. at 643.
159 See Whincup, *supra* note 5, at 159. *But see* Merch. Transp., [1962] 2 Q.B. at 185 (noting that “Parliament [had] decided that it would be in the public interest that public hauliers should be protected against the inroads of private hauliers with spare capacity” unless the latter complies with some special licensing requirements); *Ebbw Vale*, [1951] 2 K.B. at 373 (recognizing the duty of the relevant authority to secure “an efficient, adequate, economical and properly integrated system of public inland transport”).
160 [1921] 2 K.B. 492 (A.C.) at 496–97 (Eng.).
161 See id. at 505, 509, 515.
that the shareholder had made a loan to himself, which would be logically absurd.\textsuperscript{162} In \textit{D.H.N.}, Lord Denning did not attempt to justify his decision by the policy rationale of the Land Compensation Act, even though he believed that the parent company was meant to be covered by the statute for the loss of its business.\textsuperscript{163} An even more striking illustration of this de-emphasis of policy considerations in English cases is \textit{Rainham Chemical Works v. Belvedere F\textlsqoise Guano}\.\textsuperscript{164} This case featured a direct conflict between the policies of limited liability and tort rules. In his judgment, Lord Buckmaster acknowledged that the objective of limited liability is that “enterprise and adventure . . . be encouraged,”\textsuperscript{165} and tacitly recognized the conflict between this and the policy objective of tort law, which is to compensate tort victims.\textsuperscript{166} Nevertheless, he proceeded to decide the case by applying the property law concepts of tenancy and occupation rights.\textsuperscript{167}

This is not to say that the English judges never consider policy arguments. In an area of law in which the cases are as varied as corporate veil cases, generalizations are fraught with difficulty and subject to reservations and qualifications. It remains true, however, that U.S. courts have demonstrated a greater propensity to take into account policy arguments.\textsuperscript{168} This is to be expected given the English judiciary’s general aversion to policy arguments.\textsuperscript{169} One implication of U.S. courts’ receptiveness to policy arguments is that it allows them to show heightened sensitivity to the factual circumstances and legal considerations of each

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  \item \textsuperscript{162} See id. at 502, 504–05, 509.
  \item \textsuperscript{163} [1976] 1 W.L.R. at 857, 860.
  \item \textsuperscript{164} See [1921] 2 A.C. at 467. This case concerned two business people who were operating a plant manufacturing explosives for the British Ministry of Munitions during the First World War. Mindful of the potential for liability of their business, they incorporated a company and transferred the business to it. \textit{Id.} at 474–75. An explosion ensued and caused damages to property adjacent to the plant. \textit{Id.} at 466. The property owner sought to impose liability on both the company and the directors. \textit{Id.}
  \item \textsuperscript{165} \textit{Id.} at 475.
  \item \textsuperscript{166} \textit{Id.} at 476 (“If the company was really trading independently on its own account, the fact that it was directed by Messrs. Feldman and Partridge would not render them responsible for its tortious acts unless, indeed, they were acts expressly directed by them. If a company is formed for the express purpose of doing a wrongful act or if, when formed, those in control expressly direct that a wrongful act be done, the individuals as well as the company are responsible for the consequences.”).
  \item \textsuperscript{167} \textit{Rainham}, [1921] 2 A.C. at 478. In fairness, Lord Buckmaster seemed to have subtly resolved the conflict in favor of limited liability when he stated that “[h]aving contracted for the manufacture of munitions, which in itself does not appear to me that liability could not be displaced by the introduction of an independent contractor.” \textit{Id.} at 477.
  \item \textsuperscript{168} See Krendl & Krendl, supra note 57, at 29–31 (illustrating where U.S. courts have pierced the corporate veil for companies that are blatantly avoiding a public policy).
  \item \textsuperscript{169} See Whincup, supra note 5, at 159.
\end{itemize}
Comparing the English & U.S. Corporate Veil Doctrines

5. The Role of Justice

There is consensus that a main purpose of the corporate veil doctrine in the United States is to achieve justice. In *Anderson v. Abbott*, the Supreme Court declared that “the courts will not permit themselves to be blinded or deceived by mere forms of law but will deal with the substance of the transaction involved as if the corporate agency did not exist and as the justice of the case may require.” In *Arnold v. Philips*, the Fifth Circuit Court of Appeals concluded that application of the corporate veil doctrine is premised on the corporate entity being “a sham, a mere obstacle to justice, or instrument of fraud.” In perhaps one of the most famous corporate veil cases in the United States, *Berkey v. Third Avenue Railway*, Justice Cardozo, then sitting on the New York Court of Appeals, similarly noted the importance of justice as a guide in corporate veil cases. The role of justice has been confirmed time and again in recent cases.

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170 See id. at 160, 161.
171 See id. at 161.
173 See Beck, supra note 138, at 91–92.
175 Arnold v. Phillips, 117 F.2d 497, 502 (5th Cir. 1941).
176 See Berkey, 155 N.E. at 61. When discussing the circumstances under which a subsidiary’s liability will be imputed to its corporate parent, Justice Cardozo observed that “[d]ominion may be so complete, interference so obtrusive, that by the general rules of agency the parent will be a principal and the subsidiary an agent. Where control is less than this, we are remitted to the tests of honesty and justice.” *Id.*
177 See Fullerton Transfer & Storage, 910 F.2d at 340 (noting that the promotion of justice and the prevention of fraud presented two bases for piercing the corporate veil in the instant case); Doughty v. CSX Transp., Inc., 905 P.2d 106, 110 (Kan. 1995) (“[A]ppellate
In contrast, English judges have demonstrated an ambivalent attitude toward considerations of justice. Some English judges share similar views with their U.S. brethren. In *In re a Company*, Lord Justice Cumming-Bruce asserted that “[i]n our view the cases before and after Wallersteiner v. Moir show that the court will use its powers to pierce the corporate veil if it is necessary to achieve justice irrespective of the legal efficacy of the corporate structure under consideration.” In *Atlas-Maritime Co. v. Avalon Maritime Ltd.*, Lord Justice Neill asserted that “in the exercise of a discretion in relation to injunctive relief ‘the eye of equity’ can, I think, look behind the corporate veil in order to do justice.” A number of commentators have similarly endorsed the primacy of justice in corporate veil cases. Despite these sympathetic statements, the current consensus within the English judiciary is that it is not “open to this court to disregard the principle of *Salomon v. A Salomon & Co Ltd* merely because it considers it just to do so.” In *Adams*, the court’s refusal to pierce the veil meant that the plaintiff asbestos victims could not enforce their judgments against the English corporate parent of a U.S. subsidiary, which had been shut down by the parent as part of an elaborate scheme to evade liability. Unfortunately for the asbestos victims in that case, *Adams* firmly established that the sanctity of separate corporate personality trumps the judicial prerogative to prevent injustice.

This English perception of the role of justice in corporate veil cases reflects a more formalistic approach to judicial decision-making. It is also consistent with the English courts’ reliance on traditional common law concepts and their aversion to explicit references to public

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178 In [1985] 1 B.C.C. at 99425 (internal citation omitted). This statement was endorsed in *Creasey*, [1992] B.C.C. at 646. In *D.H.N.*, Lord Justice Shaw similarly emphasized the importance of justice as a basis for veil piercing when he noted that a refusal to grant compensation to D.H.N. for disturbance of its business would have been “a denial of justice.” See [1976] 1 W.L.R. at 854, 867.

179 [1991] 1 Lloyd’s Rep. 563 (A.C.) at 569 (Eng.).

180 See Beck, supra note 9, at 71; Gallagher & Ziegler, supra note 3, at 307; Whincup, supra note 5, at 161.

181 *Adams*, [1990] Ch. at 537.

182 See id. at 534, 541.

183 See id. at 541–44.

184 See Beck, supra note 9, at 91–92.
policies. After all, policy considerations are often invoked to modify existing legal concepts or to substantiate a reinterpretation of precedent so that a more just or fair result can be reached. The English judges’ reservations about the overt pursuit of justice may be due to the open-ended nature of the concept. Although there are cases, such as Adams, in which there is little doubt about the just outcome, in some close cases, justice can be said to be in the eye of the beholder. For instance, while Lord Justice Shaw believed that it would be an affront to justice to deny D.H.N. compensation for the value of its business, a commentator has argued that allowing a company to “play hot and cold” with incorporation would be grossly unfair. Moreover, acknowledging justice as the ultimate goal of the doctrine is one thing, but applying it as an operational principle is quite another. U.S. courts have fashioned new doctrines—such as the instrumentality doctrine and the alter ego doctrine—to encapsulate the occasional conflict between separate corporate personality and considerations of justice, and to render justice an operational principle for deciding cases. The English judiciary’s reluctance to create new doctrines means that they must rely on existing legal concepts, which are often not well-suited for that purpose. Deprived of the better-tailored tools available to their U.S. counterparts, it is not surprising that English judges have shied away from the pursuit of justice in veil piercing cases.

6. Summing Up

The various jurisprudential characteristics of the English corporate veil doctrine are interrelated. The formalistic approach to judicial decision making and the strict adherence to separate corporate personality enshrined in Salomon means that there is little need to take into account notions of justice and policy considerations. This de-emphasis of justice and policy in turn obviates the need to fashion a new analytical framework, thus allowing English courts to rely on traditional common law concepts which were not created with the corporate veil piercing situation in mind, and are ill-suited for deciding corporate veil cases.

185 See id.
186 See Adams, [1990] Ch. at 434–35.
188 See Rixon, supra note 78, at 420.
189 See Barber, supra note 14, at 377.
190 See Whincup, supra note 5, at 159.
191 See id.
192 See id.
The jurisprudential development of the U.S. corporate veil doctrine contrasts with its English counterpart and reflects the different judicial philosophy prevailing in the United States. U.S. courts first analyzed corporate veil issues with traditional common law concepts, but quickly found them deficient. They proceeded to develop special doctrines such as instrumentality and alter ego, which were necessary because they allowed the courts to focus on the factors that are truly important in corporate veil cases.

The use of agency concepts by U.S. courts vividly illustrates this difference. Like their English counterparts, U.S. courts have applied these concepts in corporate veil cases. Nevertheless, U.S. courts appreciated the limitations of agency concepts early on. In *Kingston Dry Dock v. Lake Champlain Transportation*, Judge Learned Hand noted that while agency concepts may be useful in consensual agency relationships expressly contracted for by the parties, they do not focus on considerations such as “the parent’s direct intervention in the transaction, ignoring the subsidiary’s paraphernalia of incorporation, directors and officers” that ultimately drive corporate veil decisions. In *Lowendahl v. Baltimore & Ohio Railroad*, the court similarly observed the following:

\[\text{E}xpect in cases of express agency, the use of the term “agent” seems unfortunate and may tend to confuse . . . [and] the “instrumentality” rule seems to furnish the most practical and effectively applicable theory for breaking down corporate immunity where equity requires that this be done to circumvent fraud or other legal wrong.\]

Early U.S. commentators similarly noted the inadequacy of agency concepts for resolving corporate veil claims. Some U.S. courts use the term “agent” interchangeably with instrumentality rather than in the traditional common law sense. Unlike its English counterpart, traditional agency concepts have largely faded into the background in U.S. corporate veil jurisprudence.

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193 See *id.* at 160–61.
194 See *Barber, supra* note 14, at 377.
195 See *House of Koscot Dev.*, 468 F.2d at 67 n.2 (noting that the concepts of agency, instrumentality, and identity are interchangeable); *Kingston Dry Dock*, 31 F.2d at 267; *Walkowzsky*, 223 N.E.2d at 10; *Berkey*, 155 N.E. at 61; *Anderson*, 398 S.W.2d at 637.
196 31 F.2d at 267.
197 247 A.D. at 156.
198 See *Douglas & Shanks, supra* note 1, at 195.
199 See *Barber, supra* note 14, at 400.
Although the English judges’ aversion to the creation of new legal doctrines is consistent with their general judicial philosophy, it is worth remembering that common law concepts were judicial creations in the first place. They originate from precedents that are, in some cases, hundreds of years old. For instance, negligence, which is the dominant basis for tort liability, was a judicially crafted doctrine and only became a fully recognized basis for tort liability in the nineteenth century. When the need arose, English judges did not hesitate to create this new doctrine to tackle the pressing problems of the time. Therefore, their conservatism should not prevent them from coming up with an analytical framework that presents a more systematic approach to corporate veil cases.

B. Treatment of Specific Types of Cases

1. Fraud and Misrepresentation

Promotion of justice and prevention of fraud are the main objectives of the U.S. corporate veil doctrine. It is important to note that fraud is given a considerably broader meaning in the corporate veil cases than its general usage. When the courts refer to fraud in these cases, the conduct at issue usually falls short of common law fraud, and is more appropriately deemed a misrepresentation. The courts seem to use fraud and misrepresentation to refer to the same class of conduct. Plaintiff success rates in the United States are very high when misrepresentation is present. Professor Thompson found that U.S. courts had pierced the veil in ninety-four percent of the cases in which misrepresentation was established. Perhaps even more revealingly, they had refused to pierce the veil in over ninety-two percent of the cases in which the absence of misrepresentation was noted.

202 See supra note 7, at 1041.
203 Krendl & Krendl, note 57, at 31; Thompson, note 7, at 1044–45 n.53.
204 Krendl & Krendl, supra note 57, at 31.
205 See supra note 7, at 1063. Thompson includes in this category cases in which the defendant made misrepresentations as to the assets and financial condition of the corporation and the party responsible for payment. Id. at 1044–45 n.53.
206 Id. at 1063. This is hardly surprisingly because once a court has branded certain conduct as misrepresentation, refusal to pierce the veil would be tantamount to tacit endorsement of the conduct.
207 Id. at 1064–65 n.141.
As stated earlier, fraud is the only predictive category within the English corporate veil case classification. English judges have often pierced the veil when the defendant is found to have perpetrated a fraud. Unlike their U.S. counterparts, most of the English cases that fall within the fraud category have generally involved misappropriation of corporate assets or other outright fraudulent conduct. Nevertheless, the English courts have also occasionally expanded the scope of fraud to encompass misrepresentation. This is aptly illustrated by *In re Darby, Brougham*, one of the leading veil piercing cases involving fraud. That case featured two notorious fraudsters in the United Kingdom at the time, Darby and Gyde, who had set up an elaborate scheme to defraud public investors. To attract public investment in the debentures issued by their sham company, they concealed their connection to the scheme from the public. They accomplished this through the incorporation of a Guernsey corporation as the parent of the sham company. Although the ostensible ground for veil piercing in that case was fraud, Judge Phillimore characterized the fraud involved as “what they did through the corporation they did themselves and represented it to have been done by a corporation of some standing and position, at any rate a corporation which was more than and different from themselves.” Judge Phillimore also stated that “they represented that some business was being done by or through the corporation and concealed the fact that it was done by and through Darby and Gyde.”

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209 See, e.g., *Wallersteiner*, [1974] 1 W.L.R. at 999, 1001 (involving a financier’s acquisition of a company through circular check transactions, defrauding the company’s other shareholders and creditors in the process); *Trustor*, [2001] 1 W.L.R. at 1179 (involving the misappropriation of corporate funds by one of the officers); *Gencor*, [2000] 2 B.C.L.C. at 734 (involving the misappropriation of corporate funds and business opportunities by officers to themselves or to companies controlled by them).

210 See [1911] 1 K.B. at 101. In that case, two notorious fraudsters, Darby and Gyde, had incorporated a company in Guernsey, an island jurisdiction in the English Channel off the coast of France. They then used this company to incorporate yet another company, Welsh Slate Quarries Ltd., to offer debentures to the general public. Welsh Slate never had a viable business and the investors lost all their investment. Meanwhile, Darby and Gyde had made a secret profit from their promotion activities. The liquidator for Welsh Slate sought to pierce the veil of the Guernsey corporation to recover the secret profit. *Id.*

211 See *id.*

212 See *id.*

213 See *id.*

214 *Id.*

215 *Id.* at 101.
Therefore, Judge Phillimore’s real objection was to how they concealed their involvement in the scheme and misrepresented that the Guernsey corporation was the entity behind the sham company. It is noteworthy that the misrepresentation in that case did not concern the amount of assets in support of the company—the usual subject of misrepresentation in U.S. cases—but the general credibility and creditworthiness of its shareholders.

Some commentators argue that from a transaction cost perspective, misrepresentation justifies veil piercing because it induces corporate creditors to expend monitoring costs to a socially wasteful level. If misrepresentation results in shareholder liability, shareholders will be deterred from engaging in it, and creditors will incur lower costs to detect it. This justification, however, is questionable. A creditor would only investigate if it had grounds for suspicion. If the representation made by the corporation seemed valid and genuine, the creditor would have little reason to investigate it.

Take the example of In re Darby. If the investors had no reason to doubt the legitimacy of the Guernsey corporation, they would have little motivation to undertake any investigation, regardless of the availability of shareholder assets for recovery. The investigation would have been straightforward: the identity of the shareholders of the corporation should have been available at the Companies Registry in Guernsey. Moreover, the extent to which the investors would have been reassured by shareholder liability is unclear. If they had been aware of Darby and Gyde’s role in the sham company, the investors probably would not have been assuaged by the availability of veil piercing to remain in the company. They would have either not invested at all or tried to sell their investments. The incentive to investigate does not arise from the fact that limited liability confines investor recovery to corporate assets. Rather, the incentive derives from the potential inves-

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216 See In re Darby, [1911] 1 K.B. at 101, 103.
220 See id. The kind of misrepresentation Posner has in mind is when a parent has represented to a subsidiary that the parent’s assets will be available to the subsidiary’s creditors. See id. at 521.
221 See In re Darby, [1911] 1 K.B. at 101.
222 See id.
tors’ desire to avoid exposure to fraud in the first place. Contrary to the transaction cost perspective, altering the size of the pool of assets available for recovery will not have significant impact on investor incentives to investigate. Justifying veil piercing in misrepresentation cases on transaction cost grounds is shaky at best.

The obvious response from the transaction cost line of reasoning is that if misrepresentation results in veil piercing, shareholders will refrain from attempting it in the future. There will be no need for potential creditors to investigate. Unfortunately, shareholder liability will not deter potential fraudsters from attempting to defraud creditors. These fraudsters will react to the threat of veil piercing by shifting the proceeds of their fraudulent schemes beyond the reach of the creditors by way of offshore accounts, trusts, or other liability-evading devices.\(^\text{223}\) Shareholder liability will raise the costs of fraud, but it will not eliminate it. Corporate creditors will continue to investigate and monitor the corporation regardless of the existence of a misrepresentation exception to limited liability.

It seems that one can best justify a misrepresentation exception with a combination of estoppel and what one commentator refers to as the ideals of Truth and Respect that govern a debtor’s dealing with his creditor.\(^\text{224}\) Estoppel refers to the idea that once a shareholder has made the representation that he is responsible for the corporation’s debts, and the creditor has reasonably relied on it, the shareholder should be estopped from repudiating the representation.\(^\text{225}\) The ideal of Truth requires the corporate debtor to be truthful and honest in its dealing with its creditors, and the ideal of Respect requires it to accord primacy to the creditors’ claims when engaging in transfers of corporate assets.\(^\text{226}\)

The 1961 Texas Court of Appeals case Moore & Moore Drilling Co. v. White may illustrate the court’s tacit utilization of the principles of Truth


\(^{226}\) See Clark, supra note 224, at 509–11. Professor Clark defines the ideal of Truth as a requirement that in connection with transfer of property to others, a debtor cannot tell lies that will lead to non-satisfaction of the creditor’s claim. Id. at 509. The ideal of Respect imposes on the debtor “a moral duty in transferring his property to give primacy to so-called legal obligations, which are usually the legitimate, conventional claims of standard contract and tort creditors, as opposed to the interests of self, family, friends, shareholders, and shrewder or more powerful bargaining parties.” Id. at 510–11.
Comparing the English & U.S. Corporate Veil Doctrines

and Respect. In that case, a Texas state court refused to pierce the veil based only upon the defendant corporation’s silence about its financial situation. The court would not impose shareholder liability absent fraud or other active misrepresentation. This result, while sound, is inconsistent with the transaction cost analysis presented above. From the transaction cost perspective, the Moore court should have pierced the veil because doing so would have compelled the corporation to come forward with its own financial information, saving the plaintiff creditor substantial investigation costs. Taking this reasoning to its logical conclusion, from a transaction cost perspective there should be no material difference between active misrepresentation and omission to provide information. In either case, transaction costs will be saved if the threat of veil piercing compels the corporation to come forward with relevant information. It thus goes beyond mere sanctioning of active misrepresentation and would impose an affirmative duty on a corporate debtor to provide full disclosure of relevant financial information to its creditors. Nevertheless, courts would likely find this approach too intrusive.

A better explanation for the outcome in Moore is that the defendant corporation was truthful and respectful in its dealing with the plaintiff creditor and had made no representations of any kind. The defendant did not pursue deceptive conduct that resulted in non-satisfaction of the creditor’s claims. Nor did it undermine the primacy of the creditor’s claims in any asset transfer by favoring its own associates. Moreover, the lack of active representation to the creditor means that the estoppel rationale did not apply. The Moore court was thus correct in refusing to pierce the veil.

2. Tort Cases

Economic analysis of limited liability and the corporate veil doctrine has drawn distinctions between different types of claimants. According to this mode of analysis, judicial readiness to override limited

228 See id.
229 See id.
230 See id. (noting that in the absence of a fiduciary relationship between the parties, there is no affirmative duty to disclose financial information of the corporation).
231 See Clark, supra note 224, at 508–09.
232 See id. at 511–12.
233 Moore, 345 S.W.2d at 555–56; see Clark, supra note 224, at 541 n.97 (claiming that in the absence of express agency, estoppel, or tort, three elements must be proved to make a parent corporation responsible for the subsidiary: control, fraud, and proximate causation of injury).
liability should vary according to the claimant at issue. In particular, many commentators have argued that veil piercing should be more readily available to tort claimants than to contractual claimants because of the former’s inability to negotiate *ex ante* for compensation or to seek additional credit protection from the corporation.\textsuperscript{234} Despite this almost unanimous view within the academic community, U.S. courts have been more sympathetic toward contractual claims than tort claims. Professor Thompson found that the plaintiff success rate in contractual corporate veil cases was forty-two percent, compared to only thirty-one percent for tort cases.\textsuperscript{235} Although an eleven percent difference is clearly substantial, a thirty-one percent success rate suggests that tort claimants prevail with sufficient regularity in the United States as well.

The same cannot be said about English tort claimants. The general view in the English judiciary after the *Adams* decision is that the door to tort claimants bringing veil piercing claims is largely closed.\textsuperscript{236} In response to the argument that the corporate parent in that case had intentionally located hazardous asbestos operations in an underfunded subsidiary to avoid potential liabilities, the court proclaimed that:

\textsuperscript{234} See Henry Hansmann & Reinier Kraakman, *Toward Unlimited Shareholder Liability for Corporate Torts*, 100 YALE L.J. 1879, 1919 (1991); David W. Leebron, *Limited Liability, Tort Victims, and Creditors*, 91 COLUM. L. REV. 1565, 1566–68 (1991); Comment, *Should Shareholders Be Personally Liable for the Torts of Their Corporations?*, 76 YALE L.J. 1190, 1195 (1967); see also Barber, *supra* note 14, at 381–82 (suggesting that because a tort claimant has usually not engaged in prior dealings with the corporation, it seems illogical to require a disregard of corporate formalities before piercing the veil); Phillip I. Blumberg, *Limited Liability and Corporate Groups*, 11 J. CORP. L. 573, 616–17 (1986) (claiming that the efficiency advantages of limited liability where there are tort claimants disappears as compared to when there are contract claimants); Frank H. Easterbrook & Daniel R. Fischel, *Limited Liability and the Corporation*, 52 U. CHI. L. REV. 89, 112 (1985) (claiming that courts are more willing to disregard the corporate veil in tort than in contract cases); William P. Hackney & Tracey G. Benson, *Shareholder Liability for Inadequate Capital*, 43 U. PITT. L. REV. 837, 867 (1982) (stating that a tort claimant differs from a contract claimant because the tort claimant cannot “select the person he does business with”); Halpern et al., *supra* note 35, at 145–47 (arguing that some unlimited liability be available for tort claimants because of the risk that corporations will shift the risk of business failures to these claimants). But see Posner, *supra* note 219, at 519–20 (arguing that piercing the corporate veil for tort claimants would create a negative externality in that investment would be discouraged); Robert B. Thompson, *Unpacking Limited Liability: Direct and Vicarious Liability of Corporate Participants for Torts of the Enterprise*, 47 VAND. L. REV. 1, 31–32 (1994) (arguing that liability should not be extended to shareholders because it will have a significant negative effect on the ability of shareholders to diversify and therefore will remove the advantage of standardized share-pricing necessary for liquid financial markets for shares).

\textsuperscript{235} See Thompson, *supra* note 7, at 1058.

\textsuperscript{236} See *Trustor*, [2001] 1 W.L.R. at 1184–85.
We do not accept as a matter of law that the court is entitled to lift the corporate veil as against a defendant company which is the member of a corporate group merely because the corporate structure has been used so as to ensure that the legal liability (if any) in respect of particular future activities of the group (and correspondingly the risk of enforcement of that liability) will fall on another member of the group rather than the defendant company. Whether or not this is desirable, the right to use a corporate structure in this manner is inherent in our corporate law.\(^{237}\)

The English courts have not always held such a staunchly pro-corporation view on this issue. In *Rainham Chemical Works*, Lord Sumner described the two shareholders’ attempt to shield themselves from potential tort liabilities through the interposition of a company as “expedient” and “ignoble,”\(^{238}\) and the House of Lords proceeded to impose shareholder liability for the damages caused by an explosion at their explosives plant.\(^{239}\) Remarkably, this was done in the absence of any improper conduct or wrongdoing on the part of the shareholders.\(^{240}\) In this sense, the Law Lords were actually more progressive as compared with their U.S. contemporary, Justice Cardozo, in *Berkey v. Third Avenue Railway*, where Justice Cardozo refused to pierce the veil between the parent and the subsidiary in light of the absence of fraudulent conduct.\(^{241}\) For whatever reason, *Rainham Chemical Works* has not received much attention in the academic literature or subsequent cases. *Adams* has largely shaped the current view on the applicability of the corporate veil doctrine to tort claims in the United Kingdom.\(^{242}\)

Some U.S. courts have expressed a similar view to that articulated in *Adams*.\(^{243}\) The underlying premise of these U.S. courts seems to be

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\(^{237}\) *Adams*, [1990] Ch. at 544.

\(^{238}\) [1921] 2 A.C. at 483. Lord Sumner added that the use of the corporate entity “was excellent if it could be made good, but unfortunately it required that Messrs. Feldman and Partridge should be at the same time occupiers and not occupiers of the premises, which was absurd.” *Id.* at 484.

\(^{239}\) *Id.* at 466.

\(^{240}\) *Id.* at 486. The decision held that the two shareholders had retained their occupation rights with respect to the plant and therefore remained liable to the tort victim under English precedent *Rylands v. Fletcher*. *Id.* at 478, 479.

\(^{241}\) See *Berkey*, 155 N.E. at 58, 61; *Rainham*, [1921] 2 A.C. at 486. The degree of control exerted by the corporate parent over the subsidiary in *Berkey* was quite similar to that wielded by the two shareholders over the company in *Rainham Chemical Works*.


that the use of the corporate entity to limit future liabilities is legitimate.\textsuperscript{244} For these courts, however, the crucial condition is the absence of improper conduct or wrongdoing on the part of the corporation and its shareholders.\textsuperscript{245} The stance taken by English and U.S. courts on the proper use of the corporate entity to limit future tort liabilities is most aptly illustrated by Adams\textsuperscript{246} and the 1988 Third Circuit Court of Appeals case Craig v. Lake Asbestos of Quebec.\textsuperscript{247} These two cases in fact arose from the same events and involved the same plaintiffs, employees of NAAC, which was the U.S. asbestos-producing subsidiary of Cape Industries in Adams.\textsuperscript{248} There was ample evidence before the English Court of Appeal that the decision to shut down NAAC was calculated to escape a default judgment that had been entered against it by a U.S. court.\textsuperscript{249} Yet by refusing to pierce the veil, the court tacitly condoned it. In contrast, the Third Circuit acknowledged the fraudulent nature of this liability evasion scheme.\textsuperscript{250} These two cases show that English courts hold a considerably more permissive view of the exploitation of limited liability protection against tort claims. In comparison, most U.S. courts would have treated Cape Industries’ activities as asset stripping.\textsuperscript{251} Nevertheless, it is noteworthy that even before Adams, tort claims appeared less frequently among English corporate veil cases. Of the thirty-five prominent English corporate veil cases surveyed in this Article, only one involved tort claims.\textsuperscript{252} This starkly contrasts with the composition of the corporate veil cases in the United States. Of the 1,600 cases Professor Thompson included in his survey, 226 were tort cases.\textsuperscript{253} It is not entirely clear what explains this dearth of tort cases in

\textsuperscript{244} See Craig, 843 F.2d at 150; Harris, 8 Cal. App. 3d at 843.
\textsuperscript{245} See Craig, 843 F.2d at 150. After accepting that Cape’s liability evasion scheme was fraudulent, the Third Circuit Court of Appeals proceeded to declare that “evasion of tort liability has never, in itself, been sufficient basis to disregard corporate separateness.” Id.
\textsuperscript{246} See Adams, [1990] Ch. at 544.
\textsuperscript{247} See Craig, 843 F.2d at 150.
\textsuperscript{248} See id. at 146–48; Adams, [1990] Ch. at 434–35.
\textsuperscript{249} See Moore, supra note 2, at 182.
\textsuperscript{250} See Craig, 843 F.2d at 149–50 (“We accept for purposes of this appeal the district court’s findings and conclusion that Cape’s scheme to avoid asbestos-injury liability in the United States constituted the type of ‘fraud or injustice’ that would satisfy that element of the standard for piercing the corporate veil.”). The Third Circuit refused to impose liability on Cape Industries’ shareholder, who had no direct involvement in the liability-evasion scheme or NAAC’s asbestos operations in the United States. See id. at 150–52.
\textsuperscript{251} See Whincup, supra note 5, at 162.
\textsuperscript{252} See Rainham, [1921] 2 A.C. at 470 (seeking to pierce the corporate veil in compensation for damage to property following an explosion at a munitions factory).
\textsuperscript{253} Thompson, supra note 7, at 1058.
the United Kingdom. It is possible that even before Adams, potential tort claimants appreciated that avoidance of future liabilities is an inherent feature of the English corporate entity.

3. Asset Stripping vs. Evasion of Existing Legal Obligations

One class of U.S. corporate veil cases involves asset stripping. Asset stripping is shareholder dissipation of corporate assets by way of excessive dividend disbursements, inflated director salaries, or other improper means. The corporation is usually rendered insolvent as a result, and hence becomes unable to meet its creditors’ claim or to satisfy a judgment. Asset stripping may take place before or after a judgment is entered against the corporation, but is usually performed after a legal obligation has been incurred. It should not come as a surprise that the U.S. courts have long adopted a hostile attitude toward such conduct. As early as 1939, in Pepper v. Litton, the Supreme Court subordinated the debts of the controlling shareholder of a corporation after the shareholder was found to have orchestrated a complex scheme to empty the corporate coffers. The company’s scheme, which involved voluntary filing of bankruptcy, was executed with the specific intent to evade a judgment debt against the corporation. Regardless of whether it happens before or after a judgment has been issued, asset stripping has been roundly condemned by the U.S. courts ever since Pepper v. Litton.

The closest concept to asset stripping in the English corporate veil doctrine is evasion of existing legal obligations, which encompasses some of the best-known English corporate veil cases. These cases bring to the forefront one of the most vexing questions in the corporate veil doctrine: how to distinguish between legitimate uses and abuses of

254 See Vandekerckhove, supra note 17, at 178.
255 See id.
256 See id. at 180.
258 See id. at 299.
the corporate entity.\textsuperscript{261} This is related to the earlier discussion about the reluctance of English courts to pierce the veil of a \textit{bona fide} company.\textsuperscript{262} The English courts have affirmed the legitimacy of using the corporate structure to avoid \textit{future} liabilities.\textsuperscript{263} Therefore, the crucial inquiry seems to be the relative timing of the incurrence of legal obligations and the use of corporate structure to avoid them. The best formulation of this inquiry appeared in a Hong Kong case prior to 1997, when English precedents were still binding on the Hong Kong courts. In \textit{China Ocean Shipping v. Mitrans Shipping}, the Hong Kong Court of Appeal declared that:

Using a corporate structure to \textit{evade} legal obligations is objectionable. The courts’ power to lift the corporate veil may be exercised to overcome such evasion so as to preserve legal obligations. But using a corporate structure to \textit{avoid} the incurring of any legal obligation in the first place is not objectionable. And the courts’ power to lift the corporate veil does not exist for the purpose of reversing such avoidance so as to create legal obligations.\textsuperscript{264}

\footnotesize{\textsuperscript{261} See, e.g., \textit{Laborers’ Pension Fund}, 580 F.3d at 611 (stating that the rule for analyzing whether the corporate form would sanction fraud is not clear cut).

\textsuperscript{262} See \textit{supra} notes 117–121 and accompanying text. An English commentator has labeled these evasion cases as fraud cases. See Jennifer Payne, \textit{Lifting the Corporate Veil: A Reassessment of the Fraud Exception}, 56 \textit{Cambridge L.J.} 284, 284 (1997). Nevertheless, there are considerable differences between the underlying conduct at issue in these evasion cases compared with the genuine fraud cases discussed above. All the genuine fraud cases featured outright fraudulent conduct. \textit{Gencor ACP} and \textit{Smallbone} both involved misappropriation of company funds and \textit{Wallersteiner} involved so-called “circular cheque transactions” that were used to inflate the corporation’s book assets. See \textit{Wallersteiner}, [1976] 1 W.L.R. at 991–92; \textit{Truster}, [2001] 1 W.L.R. at 1177; \textit{Gencor}, [2000] 2 B.C.L.C. at 734. Meanwhile, the evasion cases involved the defendant’s attempt to avoid legal obligations that had been created under fully legitimate and lawful circumstances. \textit{Gilford Motor} and \textit{Creasey} involved an unemployment contract, \textit{jones} involved a conveyance of land, and \textit{Yukong} and \textit{Tjaskemolen} involved charter-parties. See \textit{Yukong}, [1998] 1 W.L.R. at 294; \textit{Gilford Motor}, [1933] Ch. at 935; \textit{Tjaskemolen}, [1997] 2 Lloyd’s Rep. at 465; \textit{Creasey}, [1992] B.C.C. at 638; \textit{jones}, [1962] 1 W.L.R. at 832. It was only when one of the parties to these legal transactions attempted to evade their legal obligations that the issue of veil piercing arose. See Payne \textit{supra}, at 287–88. Therefore, this Article draws a distinction between these two categories of cases and refers to cases involving evasion of existing legal obligations as “evasion cases.”

\textsuperscript{263} \textit{Adams}, [1990] Ch. at 544 (remarking that it is unobjectionable that “the corporate structure has been used so as to ensure that the legal liability (if any) in respect of particular future activities of the group . . . will fall on another member of the group rather than the defendant company”).

\textsuperscript{264} \textit{China Ocean Shipping Co. v. Mitrans Shipping Co.}, [1995] 3 H.K.C. 123, 127 (C.A).}
If the legal obligation existed prior to incorporation, the use of the corporate structure would be considered evasion and the veil would be pierced. If the legal obligation was only created after incorporation, the use would be considered as avoidance and separate corporate personality would be upheld. This formulation of the evasion of existing legal obligations rule in fact explains a majority of the English cases in this category.265

Again, it should come as no surprise that English courts have been more tolerant of asset stripping than their U.S. counterparts. Two cases in particular—*Adams*266 and *Yukong v. Rendsburg Investments Corp.*267—featured the kind of conduct that would most likely have been condemned by U.S. courts.268 Yet English courts refused to pierce the veil. In *Adams*, the English Court of Appeal treated the case as concerning the legitimate incorporation of a subsidiary to limit the asbestos liability exposure of a corporate group.269

In reality, the corporate parent evaded the default judgment that had been entered against the subsidiary by shutting it down and transferring its operations to a newly incorporated subsidiary. To ensure that it would be safely insulated from liability, the parent interposed a Liechtenstein dummy corporation between itself and the new subsidiary.270 The asbestos liabilities had materialized when the second subsidiary was incorporated, which means that its veil should have been pierced under the evasion rule. The court chose to focus on the first subsidiary, however, which means that incorporation preceded the incurrence of liabilities and separate corporate personality was upheld.271 The court likely reasoned that because the liabilities were incurred by the first subsidiary, it should be the time of its incorporation—not the second subsidiary’s incorporation—that ought to serve as the reference point

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265 See, e.g., *Gilford Motor*, [1933] Ch. at 938 (upholding a covenant not to compete because the legal obligation had been created prior to the incorporation of defendant’s company); *Tjaskemolen*, [1997] 2 Lloyd’s Rep. at 469 (extending liability to the acquiring company because the alleged breach of contract had occurred before the vessel was transferred); *Creasey*, [1992] B.C.C. at 638 (allowing the plaintiff to seek the assets of the acquiring company because the alleged wrongful termination occurred before the takeover); *Jones*, [1962] 1 W.L.R. at 835 (requiring a sham company to convey property pursuant to the purchaser’s pre-merger contract with original company).

266 [1990] Ch. at 433.


268 See *Craig*, 843 F.2d at 149 (accepting the district court’s finding that Cape’s liability evasion scheme was fraudulent.)

269 See [1990] Ch. at 544.

270 See id. at 450.

271 See id. at 539–44.
when applying the evasion rule. Although this reasoning may be logically sound, it has essentially left the door wide open for evasion by judgment debtors.\textsuperscript{272} This dilemma can be sidestepped if the court shows greater flexibility in the choice of reference point. In a case such as \textit{Adams}, given the substantial connection between the first and the second corporations—the latter had received all of the former’s assets and hired all of its employees—it would be appropriate to choose the creation of the second corporation as the reference point.

\textit{Yukong} exposed a further, and perhaps more serious, limitation of the evasion rule as a tool against asset stripping.\textsuperscript{273} Just as in \textit{Adams}, the defendant shareholder shifted assets from the first to the second company after a legal obligation had been created.\textsuperscript{274} Again, the court refused to pierce the veil.\textsuperscript{275} Unlike the company in \textit{Adams}, the second company in \textit{Yukong} was incorporated before the legal obligation incurred.\textsuperscript{276}

The second company existed when the breach of contract at issue took place. Therefore, no flexibility in the choice of reference point would have resulted in veil piercing. \textit{Yukong} demonstrates how a shareholder can evade liabilities without being subject to veil piercing. The key is to ensure that incorporation precedes the incurrence of the legal obligation. But such ease of evasion is highly unsatisfactory. Therefore, the evasion rule should be modified to reach not only the incorporation of a new company, but also the use of an existing company to evade legal obligations. The reference point should be modified from

\begin{footnotes}
\item[272] See \textit{Ord}, [1998] B.C.C. at 615 (demonstrating the impact on evasion post-\textit{Adams}).
\item[273] See \textit{Yukong}, [1998] 1 W.L.R. at 309–10. \textit{Yukong} concerned a charter-party between Rendsburg, a Liberian company controlled by the defendant shareholder, and Yukong Line, a Korean shipping company. \textit{Id.} at 297–98. Rendsburg repudiated the contract after market conditions had deteriorated, after which Yukong sued for breach of contract. \textit{Id.} at 298. Upon filing of the suit, the shareholder promptly transferred Rendsburg’s assets to another company also controlled by him. \textit{Id.} at 298–99. Yukong sought to hold the defendant shareholder personally liable by piercing the veil between him and Rendsburg. \textit{Id.} at 299.
\item[274] \textit{Id.} at 298–99; see \textit{Adams}, [1990] Ch. at 443–44. In fact, the removal of assets took place on the same day that the contract was repudiated. \textit{Yukong}, [1998] 1 W.L.R. at 302. The court refused to accept that this sequence of events was a coincidence, and concluded that “the purpose of the transfer was to put Rendsburg’s assets beyond the reach of Yukong in the probable event of litigation.” \textit{Id.}
\item[275] \textit{Id.} at 310. This decision was all the more remarkable given the judge’s characterization of Rendsburg as the shareholder’s “alter ego.” \textit{Id.} at 302. The judge further found that the shareholder had completely controlled both companies, that his conduct before and during the trial was disreputable, and that he contradicted himself on several key issues of the case. \textit{Id.}
\item[276] Compare \textit{id.} at 298, with \textit{Adams}, [1990] Ch. at 444.
\end{footnotes}
the time of incorporation to the time a corporate entity is utilized. Such use may be by way of incorporation, as in Adams,277 or by way of transfer of funds to the company, as in Yukong.278

The different approaches to asset stripping on both sides of the Atlantic vividly illustrate the limitations of the English formalistic approach to veil piercing. The emphasis of the evasion rule under English law is on contractual obligations and tort liabilities. What matters is when a contract is breached or when a tort is committed vis-à-vis when a company is incorporated.279 In contrast, the U.S. corporate veil doctrine focuses on the underlying economic reality that justifies veil piercing, notably, the fact that a shareholder has taken deliberate action to impair creditor interests.280 This focus is more in keeping with the policy-driven and justice-conscious approach to veil piercing adopted by U.S. courts.281 In light of all the complexities of the evasion rule, it would seem that if the goal was to deter evasion of legal obligations, the U.S. approach to asset stripping should be preferred. By focusing on whether the shareholder has acted deliberately to undermine creditor interests instead of comparing the relative timing of the incurrence of legal obligation and the use of the corporate entity, the U.S. approach focuses the inquiry on the crux of an asset stripping case.

Given the entrenched status of the evasion rule under English law, however, the best one can do is to improve its administrability. In fact, Adams raised one further issue concerning its application. Although the asbestos injuries had occurred prior to the incorporation of the second subsidiary, liability was only established after incorporation.282 Therefore, whether the evasion rule should have resulted in veil piercing depends on one’s view of when a legal obligation arises. There are a number of possibilities. One of them is that a legal obligation exists once liability is established.283 Applying this formulation, one commentator endorsed the outcome in Adams by arguing that liabilities were merely speculative when the second subsidiary was incorporated.284 One prob-

277 See [1990] Ch. at 443–44.
280 See Krendl & Krendl, supra note 57, at 28.
281 See id. at 2.
283 Hansmann & Kraakman, supra note 234, at 1896. Hansmann and Kraakman call this the judgment rule. Id.
284 Payne, supra note 262, at 289. It is not clear that the liabilities were speculative. First, the event that gave rise to liability had already taken place when the corporate structure was used as a liability limiting device. Adams, [1990] Ch. at 449–50. Second, Cape had
lem with this approach is that it would create a gaping loophole for shareholders to exploit.\textsuperscript{285} Considerable time usually elapses between when a company becomes aware of its potential tort liability and when the liability is formally established in court.\textsuperscript{286} If legal obligations only exist when liability is judicially established, the time elapsed can be used to transfer assets out of the company. The second possibility is that a legal obligation exists when a claim is filed in court.\textsuperscript{287} Nevertheless, this possibility still leaves much room for strategic behavior on the part of the shareholders. The timeframe for liability evasion strategies would be shorter, but the possibility still exists. The best rule seems to be that a legal obligation is incurred when the event that gives rise to potential liability takes place, and the company knows, or has reason to know, that the event may expose it to liability.\textsuperscript{288} This formulation would have changed the results in Adams. In Adams, the corporate parent was clearly aware of the potential for further liability when it set up the second corporation. After all, it had settled similar asbestos claims.\textsuperscript{289}

On the other hand, whether a contractual obligation arises requires a different analysis. A contractual obligation is created when the parties enter into the contract.\textsuperscript{290} The time of breach is more precisely described as the time when a potential liability arises, and judgment date as the time when liability is established.\textsuperscript{291} When the evasion rule is applied to contractual cases, the more suitable reference point is the time of breach. For contractual claims, the main concern of the evasion rule is that the shareholders will attempt to avoid judgment after they know or have reason to know that liability will be incurred: i.e., the breach. This concern can be adequately addressed by choosing the time of breach as the reference point. Adopting the time of contract formation as the reference point would be the most complete solution as it would cover practically all attempts at evasion.

settled some similar asbestos claims prior to incorporating the second subsidiary. Id. at 449.

\textsuperscript{285} See Hansmann & Kraakman, supra note 234, at 1896.

\textsuperscript{286} See id. at 1896–97.

\textsuperscript{287} Id. at 1896.

\textsuperscript{288} See id. at 1897. This is similar to Hansmann and Kraakman’s “information-based rule.” Id. Their rule is more complicated, however, because it is an \textit{ex ante} unlimited liability rule for corporate torts. It thus takes into account issues that are not particularly pertinent to \textit{ex post} veil piercing. See id.

\textsuperscript{289} [1990] Ch. at 449.

\textsuperscript{290} See Restatement (Second) of Contracts § 9 (1981).

\textsuperscript{291} See id. §§ 243, 346, 357.
Nevertheless, adopting the time of contract formation as the reference point would prove over-inclusive by catching many legitimate uses of the corporate entity. It is important to note that the choice of the reference point should reflect the likelihood that at that point in time, the shareholders had a specific intent to evade liability. Most contractual parties do not contemplate contractual breach or evasion of liability at the time of contract formation. Moreover, choosing contract formation as the reference point would mean that shareholder liability could result from any asset transfer after the contract was entered into regardless of whether the shareholders had a specific intent to evade liability. In fact, using contract formation as the reference point would be tantamount to imposing an obligation on the corporation not to transfer its assets to any affiliated company after the contract was entered into. This would clearly be an excessively burdensome obligation.

A further modification of the evasion rule is needed for contractual obligations. The necessity of this modification is due to the fact that the breaching party can control the timing of the breach. A corporation bent on evading its contractual obligation may incorporate a second company or transfer funds to it just before it repudiates a contract, thereby avoiding veil piercing. To forestall this possibility, if the use of the corporate entity takes place close in time to the breach, there should be a rebuttable presumption of evasion. To avoid veil piercing, the company must rebut this presumption by adducing evidence that the use of the corporate structure was for a legitimate purpose.

Applying this modified evasion rule would have changed the result in Yukong. In Yukong, the shareholder knew that the contractual repudiation would expose him to liability and he promptly transferred assets from the first to the second company after he had decided to repudiate the contract. As the court found, that was why he siphoned funds out of the first company on the day of repudiation. Given that the time when the shareholder knew, or should have learned, about the impending breach preceded the transfer of assets to the second company, the veil would have been pierced under the modified evasion rule.

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293 See id.
294 See id.
4. Voluntary Piercing Cases

One notable feature of the English corporate veil cases is the preponderance of voluntary piercing cases.\textsuperscript{295} Voluntary piercing is also referred to as reverse piercing.\textsuperscript{296} This is a misnomer, however, because strictly speaking, reverse piercing refers to the imposition of liability on the corporation for the shareholder’s debts.\textsuperscript{297} This contrasts with the usual piercing situation—forward piercing—in which the shareholders are held liable for the corporation’s debts.\textsuperscript{298} Voluntary piercing, however, refers to the invocation of the doctrine by the shareholders themselves to set aside the corporate entity.\textsuperscript{299} It is voluntary because it is instigated by the shareholder itself. The typical veil piercing claim is involuntary in that it is filed by a creditor or corporate outsider, and the shareholders are subject to liability against their will.\textsuperscript{300} Therefore, even though reverse piercing is often voluntary, it need not be so. An example of an involuntary reverse piercing claim is when a corporate parent’s creditors seek recovery from its subsidiaries because, perhaps, the latter have more assets in their possession than the parent.\textsuperscript{301}

Interestingly, in a majority of English voluntary piercing cases, the veil piercing claims are advanced so that the shareholder can claim


\textsuperscript{297} Id.


\textsuperscript{299} See Ottolenghi, supra note 106, at 351. This is done when the shareholder can somehow benefit from the disregard of separate corporate personality.

\textsuperscript{300} See Youabian, supra note 297, at 577.

\textsuperscript{301} See Kingston Dry Dock, 31 F.2d at 267. In this case, the plaintiff attempted to reach for the subsidiary’s assets because the parent had failed to satisfy the debts. Id.; see also Floyd v. Internal Revenue Serv., 151 F.3d 1295, 1299–1300 (10th Cir. 1998) (remanding case in which IRS sought to reverse-pierce corporation to satisfy individual’s debts); Towe Antique Ford Found. v. Internal Revenue Serv., 999 F.2d 1387, 1390–91 (9th Cir. 1993) (allowing United States’ levy of corporation’s automobiles to satisfy individual taxpayer’s liabilities because corporation was individual’s alter ego); LFC Mktg. Group v. Loomis, 8 P.3d 841, 843 (Nev. 2000)(finding that the alter ego doctrine may be applied to recover an individual debt from the assets of a corporation determined to be the alter ego of the individual debtor); Zisblatt v. Zisblatt, 693 S.W.2d 944, 955 (Tex. App. 1985) (finding that most of the assets the corporation acquired during the time of individual’s marriage were in fact part of the individual community estate and subject to division upon divorce).
compensation or benefit of some kind. These cases may be referred
to as compensation cases, three of which, in particular, arose in a com-
pulsory purchase (government takings) context. These cases raise
interesting theoretical issues for two reasons. First, the corporations
themselves are pleading for veil piercing. Second, unlike the typical
veil piercing cases, where shareholder liability is at stake, the doctrine is
invoked in these cases to obtain financial benefits for the corpora-
tion. The English courts have expressed almost uniform hostility to-
ward voluntary piercing. In Tunstall v. Steigman, Lord Justice Danck-
werts stated that “[the owner] cannot say that in a case of this kind she
is entitled to take the benefit of any advantages that the formation of a
company gave to her, without at the same time accepting the liabilities
arising therefrom.” Vice-Chancellor Browne-Wilkinson expressed
this sentiment pointedly in Tate Access Floors Inc. v. Boswell:

If people choose to conduct their affairs through the medium
of corporations, they are taking advantage of the fact that in
law those corporations are separate entities, whose property
and actions are in law not the property or actions of their in-
corporators or controlling shareholders. In my judgment con-
trolling shareholders cannot, for all purposes beneficial to
them, insist on the separate identity of such corporations but
then be heard to say the contrary when discovery is sought
against such corporations.

There is greater diversity of views among U.S. courts toward volun-
tary piercing. Some courts believe that voluntary piercing should be re-
jected on principle, while some apply the same analysis to both volun-
tary and involuntary piercing claims. Yet other courts apply a more

302 See, e.g., Macaura, [1925] A.C. at 625–28; Smith, Stone & Knight, [1939] 4 All E.R. at
120–22.
303 See, e.g., Woolfson, (1978) S.C.(H.L) at 90; D.H.N., [1976] 1 W.L.R. at 854; Smith,
Stone & Knight., [1939] 4 All E.R. at 117. Compulsory purchase is the equivalent of
government takings under eminent domain in the United States. See Ben Beckman, Note, The
Wholesale Decommissioning of Vacant Urban Neighborhoods: Smart Decline, Public-Purpose Takings,
purchase’ [is] primarily used in British, while ‘eminent domain’ [is] exclusively Ameri-
can.”).
304 See Zisblatt, 693 S.W.2d at 947.
305 See LFC Marketing Group, 8 P.3d at 844.
308 Gaertner, supra note 296, at 681.
open-ended policy analysis to voluntary piercing claims.\textsuperscript{309} Despite this variety of analytical approaches, voluntary piercing has a considerably lower likelihood of success. In his comprehensive survey, Professor Thompson discovered that only 13.4\% of voluntary piercing claims prevailed, while the success rate was 42.3\% when the plaintiff was a creditor.\textsuperscript{310} These figures suggest that English and U.S. courts are similarly averse to voluntary piercing.

Although the argument that the shareholders should not be allowed to have it both ways carries considerable intuitive appeal, it is worth pondering whether it admits of exceptions or qualifications. This is illustrated by \textit{D.H.N.}.\textsuperscript{311} The benefit allegedly obtained by D.H.N. from its corporate structure was savings on a stamp duty.\textsuperscript{312} The cost was the loss of compensation for the disturbance of business.\textsuperscript{313} Although the opinion contained no information on the amount of compensation in dispute, it is likely to have exceeded the savings on stamp duty.\textsuperscript{314} Given this discrepancy between the realized costs and benefits of incorporation, one may defend voluntary piercing in \textit{D.H.N.} on the grounds that there was a significant mismatch between the realized costs and benefits from incorporation, and that compulsory purchase is not something that D.H.N. could have reasonably foreseen. The argument is that when a potential incorporator considers whether to set up a corporation, it forms expectations of the benefits and costs of incorporation. It weighs these expected benefits and costs, and decides to incorporate if the former exceed the latter. Given that the incorporator cannot anticipate

\textsuperscript{309} Id.
\textsuperscript{310} Thompson, \textit{supra} note 7, at 1057.
\textsuperscript{311} See \textit{D.H.N.}, [1976] 1 W.L.R. at 854–55, 857–60. The facts of this case are as follows: D.H.N., the corporate parent, operated a grocery business on a premise in Tower Hamlets, a borough in London. \textit{Id.} at 857. D.H.N. had acquired the premise through a series of rather complex transactions that resulted in the land being owned by one of its wholly owned subsidiaries, Bronze. \textit{Id.} at 854–55. The Tower Hamlets Borough Council issued a compulsory purchase order for the redevelopment of the land and offered compensation for the value of the land to the subsidiary. \textit{Id.} at 854. The Council, however, refused to compensate the parent for the value of the business itself. \textit{Id.} at 858. Under the Land Compensation Act, D.H.N. would only have been entitled to compensation if it had been more than a bare licensee of the land. \textit{Id.} at 857–58. The English Court of Appeal unanimously pierced the veil between D.H.N. and Bronze and allowed compensation for the disturbance of business on a variety of grounds, including that the companies constituted a single economic entity, that D.H.N. had an irrevocable license to the land, and that D.H.N. had an equitable interest in the land. \textit{Id.} at 859–60.
\textsuperscript{312} See id. at 858.
\textsuperscript{313} See id. at 857–58.
\textsuperscript{314} See id. at 858, 860.
every contingency, it follows that it should not be held accountable for consequences that it should not be expected to have foreseen.

Although this may initially seem like a convincing argument, it is flawed in a number of ways. First, it is difficult to determine what the incorporator should have and should not have foreseen. Likewise, it is very difficult for a court to make this determination _ex post_. Second, and more importantly, while there are unexpected costs, there are also unexpected benefits. Voluntary piercing may permit a court to save an incorporator from a substantial unexpected cost. Nevertheless, no legal doctrines exist to allow a court to remove the unexpected benefits. Therefore, permitting voluntary piercing under these circumstances creates a windfall for the incorporator. In the end, the best rule is to require an incorporator to bear all the costs, expected and unexpected, of incorporation, which means that a court should not sanction voluntary piercing in a compensation case.\footnote{See id. at 857–58 (explaining the argument advanced by the party opposing voluntary piercing). Even if one holds the view that a corporation should not bear the unexpected costs of incorporation, it is doubtful whether D.H.N. deserved compensation in this case. Lord Justice Shaw referred to the fact that D.H.N. could have maintained all the benefits of incorporation and conveyed the land to itself the day before the compulsory purchase order was issued, and would have received full compensation. Id. at 867. D.H.N. had become aware of the possibility of a compulsory purchase as early as February 1970, and had eight months until October 1970—when the order was finally issued—to convey the land back to itself. See id. at 858. No explanation was given for why D.H.N. had failed to do so over this long period of time. See id. at 856. Having been given ample opportunity to protect itself and failing to do so, D.H.N.’s voluntary piercing claim should have been rejected. See id. at 857–58.}

C. Issues External to the Doctrine

There are two further differences between the English and the U.S. corporate veil doctrines that do not directly bear on the judicial approaches to the doctrine, but are nonetheless interesting to note.

1. Dearth of Complementary Doctrines

The first difference is the lack of related substitutes for the corporate veil doctrine under English law. One commentator has argued that fraudulent conveyance laws, dividend restraint statutes, the equitable subordination doctrine, and the corporate veil doctrine serve similar purposes, namely, the protection of creditors from shareholder dissipation of corporate assets. This commentator characterizes the latter three as “functional substitutes or technically necessary complements to
the law of fraudulent conveyances.”

Given the narrow scope of the English corporate veil doctrine, one would expect creditor protection to be taken on by these other doctrines. Veil piercing and equitable subordination, in particular, have substantial overlaps with each other in the United States. Both doctrines are triggered by a host of similar considerations, such as fraudulent conduct by the controlling shareholder and inadequate capitalization of the corporation. Courts applying both doctrines have invoked the same language of “instrumentality” or “alter ego.”

Yet there is no equitable subordination under English insolvency law that allows the courts to subordinate a shareholder’s advances to the corporation below the creditors’ claims. In light of the functional equivalence of these two doctrines and the English courts’ reservations about veil piercing, the lack of an equitable subordination doctrine in English law is not altogether surprising. There are, however, a host of statutory provisions under English law that perform similar functions as the fraudulent conveyance laws in the United States. Therefore, the significance of a lack of equitable subordination in English law should not be overstated.

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316 Clark, supra note 224, at 505.
317 See Landers, supra note 96, at 590.
318 See Clark, supra note 224, at 518; Landers, supra note 96, at 597–98.
319 See Landers, supra note 96, at 598.
321 See Landers, supra note 96, at 590.
322 O’Donovan, supra note 320, at 504.
323 Id. at 458. A number of examples include Sections 238 through 241, and 423 through 425 of the Insolvency Act. Sections 238 through 241 allow the courts to invalidate transactions that constitute an unfair preference for a particular creditor or that are undervalued. Id. at 458–59. Sections 423 through 425 set aside transactions that are at an undervalue and entered into for the purpose of putting corporate assets beyond the reach of its creditors. Roy Goode, Principles of Corporate Insolvency Law 503–05 (2005). These sections replace the fraudulent conveyance provisions in the Law of Property Act, the application of which to the mere payment of money was not clearly established. See Sir Kenneth Cork, Insolvency Law and Practice—Report of the Review Committee 276 (1982). These provisions seem largely to serve the same purpose as the fraudulent conveyance laws in the United States. See O’Donovan, supra note 320, at 458.
324 O’Donovan, supra note 320 at 504 (“Indeed, with the arsenal of remedies and defences available against lenders for misrepresentation, economic duress, breach of fiduciary duty, wrongful and fraudulent trading, fraudulent and voidable dispositions, [and] transactions at an undervalue, . . . there is scarcely any need for a doctrine of equitable subordination in English law.”).
2. Absence of Federalism Concerns

The second further difference between English and U.S. corporate veil cases is the absence of federalism concerns in the former. One issue that has been raised in some U.S. corporate veil cases, especially those involving the enforcement of a federal statute, is the extent to which the policy considerations behind the federal statute trump state corporation law.\(^{325}\) It has been argued that in some statutory veil piercing cases, the rule of separate corporate personality frustrates federal regulatory policy.\(^{326}\) *United States v. Bestfoods* showcases the conflict between state corporation law and federal regulatory policy.\(^{327}\) *Bestfoods* addressed the extent to which a parent corporation could be held liable for a subsidiary’s operation of a polluting facility under the Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA).\(^{328}\)

The Sixth Circuit applied Michigan corporate veil law and absolved the corporate parent in that case from liability in light of the court’s finding that the parent had not used the subsidiary to perpetrate fraud or to “subvert justice.”\(^{329}\) The Sixth Circuit further held that direct liability under CERCLA would only apply if the parent had sole or joint venture operation of a polluting facility.\(^{330}\) This holding is consistent with the traditional state law notion of separate corporate personality.

The Supreme Court, however, overturned the Sixth Circuit’s decision, and held that a parent corporation could be liable under CERCLA even when its participation in the polluting facility is short of sole and joint venture operation.\(^{331}\) This decision can be understood as reflecting a recognition that the demarcation of a corporation’s boundaries under state law would have obfuscated the federal policy behind CERCLA, which had been characterized as a “remedial statute de-


\(^{326}\) Ronald G. Aronovsky & Lynn D. Fuller, *Liability of Parent Corporations for Hazardous Substance Releases Under CERCLA*, 24 U.F.L. REV. 421, 463–67 (1990); Note, *Piercing the Corporate Law Veil: The Alter Ego Doctrine Under Federal Common Law*, 95 HARV. L. REV. 853, 871 (1982). But cf. Thompson, *supra* note 96, at 392. Thompson describes federalism as “an example of Latty’s triumph of a minor premise,” and argues that the alleged conflict between state corporation law and federal regulatory policy is “a conflict which does not exist.” Id. Thompson’s article was written before *Bestfoods* was handed down, however, and he expressly stated that it does not incorporate the *Bestfoods* decision. Id. at 379. It is possible that *Bestfoods* would have changed his view on the conflict.

\(^{327}\) See *Bestfoods*, 524 U.S. at 60.

\(^{328}\) Id.

\(^{329}\) United States v. Cordova Chem. Co. of Mich., 113 F.3d 572, 582 (6th Cir. 1997).

\(^{330}\) Id. at 81.

\(^{331}\) *Bestfoods*, 524 U.S. at 66–67. The Supreme Court, however, did not rule on the parent corporation’s liability and instead remanded the issue to the trial court. Id. at 72–73.
signed to protect and preserve public health and the environment.”

The Supreme Court circumvented this problem by adopting a more expansive interpretation of the term “operator” in the statute to over-ride separate corporate personality under state law.

The absence of federalism concerns is hardly surprising given that the United Kingdom is not a federalist polity and does not comprise a federal legal system alongside subordinate state legal systems. Although the United Kingdom actually consists of two legal systems—England, Wales, and Northern Ireland, on the one hand, and Scotland, on the other—the two systems function in parallel. Moreover, there is only one body of company law for the entire United Kingdom. The Companies Act (2006) applies to the entire United Kingdom and there is no separate Scottish company law with which statutory policies pursued by Parliament may clash.

This is not to say that the notion of separate corporate personality under English company law does not clash with statutory policies. It only means that the interface between company law and statutory policies will often be different from the kind of interaction underpinned by federalism concerns that is seen in U.S. cases. In the United States, the interaction is often that of deference by state law to federal regulatory law. In the United Kingdom, company law need not yield to statutory policies as both are promulgated at the same level in the polity. Even then, given the hesitation of the English courts explicitly to discuss policy considerations in corporate veil cases, whenever a clash between statutory policies and separate corporate personality arises, it is seldom resolved with a direct recognition of the conflict. Instead, it is mediated through traditional common law concepts. For instance, In re (FG) Films could have been treated as a case featuring a conflict between separate corporate personality and the statutory policy of the

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332 Cordova, 113 F.3d at 577.
334 See S.H. Smith et al., The Modern English Legal System 4 (5th ed. 2007).
335 Id. at 4.
337 See, e.g., Floyd, 151 F.3d at 1300 (explaining the problems associated with reverse piercing, but noting that ultimately the decision whether to adopt the doctrine rests with state corporate law).
340 See id.
Cinematograph Films Act to protect the British film market.\textsuperscript{341} There was little recognition of this conflict, however, and the court decided the case applying agency concepts.\textsuperscript{342}

### III. A Reconciliation of the Two Corporate Veil Doctrines

Part II highlighted a number of important differences between the English and U.S. corporate veil doctrines. In particular, Part II explained that the prevailing approach to the corporate veil doctrine under English law involves classification into common law categories such as agency, trust, and fraud.\textsuperscript{343} This approach is distinctly unfamiliar to the U.S. corporation lawyer.\textsuperscript{344} Despite these differences, the two doctrines are in fact more similar than they seem at first glance. Many English corporate veil cases share the same mode of analysis used by U.S. courts under the instrumentality doctrine and the alter ego doctrine. In these cases, English courts have focused on the lack of economic substance of the company at issue and the presence of improper conduct, which are the two main prongs of the instrumentality doctrine.

#### A. The Instrumentality and Alter Ego Doctrines in U.S. Corporate Veil Jurisprudence

The instrumentality doctrine and the alter ego doctrine are the two most systematic analytical frameworks applied by U.S. courts in corporate veil cases. In Professor Thompson’s survey, the instrumentality doctrine was applied in seventy-five cases. Alternatively, the alter ego doctrine was applied in 181 cases.\textsuperscript{345} One of the most authoritative formulations of the instrumentality doctrine was laid down in \textit{Lowendahl v. Baltimore & Ohio Railroad}.\textsuperscript{346} The \textit{Lowendahl} court stated that three elements must be satisfied to establish a corporate veil claim:

1. Control, not mere majority or complete stock control, but complete domination, not only of finances, but of policy and business practice in respect to the transaction attacked so that

\textsuperscript{341} See id.
\textsuperscript{342} See id.
\textsuperscript{343} See supra text accompanying notes 124–135 (discussing English courts’ reliance on principles of agency and trust), 208–223 (discussing English courts’ application of fraud to the corporate veil doctrine).
\textsuperscript{344} See supra text accompanying notes 123–130 (discussing U.S. courts’ readiness to adopt new doctrines in corporate veil cases).
\textsuperscript{345} Thompson, supra note 7, at 1063.
\textsuperscript{346} See 247 A.D. at 156 (N.Y. App. Div. 1936), aff’d, 6 N.E.2d 56 (N.Y. 1936).
the corporate entity as to this transaction had at the time no separate mind, will or existence of its own; and (2) Such control must have been used by the defendant to commit fraud or wrong, to perpetrate the violation of a statutory or other positive legal duty, or a dishonest and unjust act in contravention of plaintiff’s legal rights; and (3) The aforesaid control and breach of duty must proximately cause the injury or unjust loss complained of. 347

Accordingly, the instrumentality doctrine involves three elements. First, a corporation must be devoid of independence and economic substance. 348 Second, there must be an improper purpose or conduct. 349 And third, there must be a showing that the “instrumentalization” of the corporation proximately caused injury to the plaintiff. 350 Frederick Powell, who first articulated this doctrine, identified eleven circumstances that tend to show that a corporation is an instrumentality, 351 and seven situations that qualify as improper purposes. 352 The doctrine was originally conceived to apply only to parent-subsidiary relationships, but has since been extended to individual shareholder cases. 353 One commentator has proposed a two-prong test for veil piercing that

347 Id.
348 See id.
349 See id.
350 See id.
351 See id.
352 See id.
353 Frederick J. Powell, Parent and Subsidiary Corporations 9 (1931). These circumstances are: (1) the parent corporation owns all or most of the capital stock of the subsidiary; (2) the parent and subsidiary corporations have common directors or officers; (3) the parent corporation finances the subsidiary; (4) the parent corporation subscribes to all of the capital stock of the subsidiary or otherwise causes its incorporation; (5) the subsidiary has grossly inadequate capital; (6) the parent corporation pays the salaries and other expenses or losses of the subsidiary; (7) the subsidiary has substantially no business except with the parent corporation or no assets except the ones conveyed to it by the parent corporation; (8) in the papers of the parent corporation or in the statements of the officers, the subsidiary is described as a department or division of the parent corporation, or its business or financial responsibility is referred to as the parent corporation’s own; (9) the parent corporation uses the property of the subsidiary as its own; (10) the directors or executives of the subsidiary do not act independently in the interest of the subsidiary but take their orders from the parent corporation in the latter’s interest; and (11) the formal legal requirements of the subsidiary are not observed. Id.

352 Id. at 54. These situations are: (1) actual fraud, (2) violation of a statute, (3) stripping the subsidiary of its assets, (4) misrepresentation, (5) estoppels, (6) torts, and (7) other cases of wrong or injustice. Id.

353 Krendl & Krendl, supra note 57, at 11.
focuses on “disregard of formalities and fairness.” The proposed test is almost identical to the eleven factors identified by Powell.

The alter ego doctrine focuses on the lack of independence of a corporation from its shareholders. To show that a corporation is an alter ego, a plaintiff must show that the corporation and its shareholders are fundamentally indistinguishable. In Hamilton v. Water Whole International Corp., the U.S. Court of Appeals for the Tenth Circuit identified nine relevant factors for determining when a corporation becomes an alter ego. These factors largely overlap with the eleven identified by Powell. In many ways, the alter ego doctrine replicates the first prong in the instrumentality doctrine.

B. Construction of an Instrumentality Doctrine from the English Corporate Veil Cases

There are traces of the instrumentality and alter ego doctrines in some English corporate veil cases, which similarly focused on the economic substance of the corporation and the presence of impropriety. These cases, however, paid little attention to proximate causation. In cases in which the English courts pierced the veil, there was little doubt that the improper conduct caused the plaintiff’s injury, which largely obviated the need for a separate showing of proximate causation.

354 Barber, supra note 14, at 397.
355 See id. at 397–98.
356 Transition Healthcare Assocs., Inc. v. Tri-State Health Investors, 306 F. App’x 273, 280 (6th Cir. 2009).
357 302 F. App’x 789, 793 (10th Cir. 2008). These factors are:

(1) whether the dominant corporation owns or subscribes to all the subservient corporation’s stock, (2) whether the dominant and subservient corporations have common directors and officers, (3) whether the dominant corporation provides financing to the subservient corporation, (4) whether the subservient corporation is grossly undercapitalized, (5) whether the dominant corporation pays the salaries, expenses or losses of the subservient corporation, (6) whether most of the subservient corporation’s business is with the dominant corporation or the subservient corporation’s assets were conveyed from the dominant corporation, (7) whether the dominant corporation refers to the subservient corporation as a division or department, (8) whether the subservient corporation’s officers or directors follow the dominant corporation’s directions, and (9) whether the corporations observe the legal formalities for keeping the entities separate.

Id.

358 Compare id. with Powell, supra note 351, § 6 (sharing most factors in common).
359 See infra text accompanying notes 400–403.
In each of the three main categories of English corporate veil cases—agency, fraud, and evasion of existing legal obligations—there are cases in which the analysis parallels the first two prongs of the instrumentality doctrine. Examples among the fraud cases include Gencor v. Dalby, Wallersteiner v. Moir, and Trustor v. Smallbone. In these cases, the defendant shareholder committed fraud and therefore impropriety was clearly present. The courts, however, did not base their corporate veil analysis solely on the existence of fraud, even though the conduct at issue in those cases was outright fraudulent. In addition to the improper conduct, the courts emphasized the lack of economic substance of the companies.

In Gencor, one of the main issues was whether the sham company controlled by one of the officers, Mr. Dalby, was accountable to Gencor ACP for the commission paid to Dalby but deposited into the company. The commission could only have been recovered if the veil of the sham company was pierced. The court did so with little hesitation, focusing on Dalby’s complete control over the company and its lack of genuine business substance such as “sales force, technical team or other employees capable of carrying on any business.”

In Wallersteiner, holding the fraudster in the case, Mr. Wallersteiner, liable entailed piercing the veil of a number of sham companies he had formed in Liechtenstein. Lord Denning characterized the companies as Mr. Wallersteiner’s agents on the grounds that Wallersteiner had eschewed corporate formalities, consummating “contracts of enormous magnitude on their behalf on a sheet of notepaper,” and that he had commingled his funds with theirs, using “their moneys as if they were his own.” Although Lord Denning characterized the company as an agent, he was not using the term in the traditional common law sense, but in the U.S. alter ego sense. In Smallbone, the court pierced the veil of the company after describing it as “simply a vehicle used for re-
ceiving money from Trustor,” again emphasizing its lack of economic substance.

Within the agency category, the English case that best fits into the instrumentality doctrine is In re (FG) Films. In that case, a British company was created in an attempt to bypass a prohibition against the showing of non-British films in the United Kingdom. This constituted circumvention of a statute and would meet the impropriety prong of the instrumentality doctrine. Although the court characterized the English company as the U.S. company’s agent, it was clear that no genuine agency relationship existed between them. Meanwhile, the court emphasized the fact that the company had “no place of business apart from their registered office, and . . . did not employ any staff,” that it only had a capital of £100 when the film it had purportedly produced had cost £80,000 to make, and that it did not play any role in the production of the film. In the eyes of the court, the company was inadequately capitalized and lacked a genuine business operation and physical presence. These would likely be sufficient to satisfy the economic substance prong of the instrumentality doctrine.

Among the evasion of existing legal obligations cases, a number of them also applied analysis that largely parallels the first two prongs of the instrumentality doctrine. In these cases, the improper purpose prong is satisfied because upholding separate corporate personality would allow the defendant to evade its legal obligation, which would result in a wrong or injustice. In Gilford Motor Co. v. Horne, Judge Farwell set aside the company incorporated by Mr. Horne to escape his non-compete obligations with his former employer by focusing on the following facts: (1) the company only had two directors and shareholders, Horne’s wife and his former colleague; (2) the company had no physical premise of its own, and was only located in a garage in his home; and (3) the letterheads and notepapers of the company were practically

372 [1953] 1 W.L.R. 483 (Ch.) (Eng.).
373 See id. at 484.
374 See id.
375 Pickering, supra note 5, at 495 (explaining that the term agency “was used descriptively and no attempt was made to define the relationship in question in any precise legal sense”).
376 In re F.G. (Films), [1953] 1 W.L.R. at 486.
377 Id.
378 See id.
379 See id.
the same as those previously used by Horne himself.\textsuperscript{380} There was further evidence that his wife took no active role in the company’s management and that he ran the company as if it were his own.\textsuperscript{381} These facts would support a finding of a lack of economic substance under the U.S. corporate veil doctrine.

In Jones \textit{v. Lipman}, the defendant had contracted to sell property to the plaintiff, but subsequently changed his mind.\textsuperscript{382} To put the property beyond the plaintiff’s reach, the defendant transferred it to a company he had bought for this very purpose.\textsuperscript{383} Calling the company “the creature of the first defendant, a device and a sham, a mask which he holds before his face in an attempt to avoid recognition by the eye of equity,”\textsuperscript{384} the court did not hesitate to pierce the veil and ordered specific performance of the contract.\textsuperscript{385} The non-compliance with corporate formalities was serious. The company did not issue share capital or possess any real physical premise.\textsuperscript{386} Nor was any director appointed.\textsuperscript{387} It was obvious that this company had no genuine economic substance and was used solely to evade the defendant’s contractual obligation.\textsuperscript{388}

Aside from a wealth of cases in which the English courts employed analysis resembling the instrumentality doctrine, the doctrine also receives tacit support from a leading judgment by the House of Lords. There is a close parallel between the first two prongs of the instrumentality doctrine and Lord Keith’s statement in \textit{Woolfson} that veil piercing is only justified if the corporate entity is used as “a mere façade concealing the true facts.”\textsuperscript{389} This is one of the most authoritative formulations of a test under the English corporate veil doctrine, and has been repeatedly invoked by English courts in corporate veil cases.\textsuperscript{390} By referring to companies whose veil is pierced as a façade, Lord Keith emphasized

\begin{itemize}
\item \textsuperscript{380} [1933] Ch. 935 (A.C.) at 943, 954 (Eng.).
\item \textsuperscript{381} \textit{Id.} at 943.
\item \textsuperscript{382} [1962] 1 W.L.R. 832 (Ch.) at 833 (Eng.).
\item \textsuperscript{383} \textit{Id.} at 835.
\item \textsuperscript{384} \textit{Id.} at 836.
\item \textsuperscript{385} \textit{Id.} at 837.
\item \textsuperscript{386} \textit{Id.} at 835.
\item \textsuperscript{387} \textit{Id.}
\item \textsuperscript{388} Jones, [1962] 1 W.L.R. at 835.
\item \textsuperscript{389} Woolfson \textit{v. Strathclyde Reg’l Council}, (1978) S.C.(H.L) 90, 96 (appeal taken from Scot.).
\end{itemize}
their lack of economic substance. A company with a genuine business operation and a high degree of economic independence would not likely be called a façade. The reference to concealment of the true facts at least covers fraud and misrepresentation, two of the seven situations qualifying as an improper purpose under Powell’s formulation. The reference can also be understood more broadly to encompass generally dishonest and deceptive conduct, such as asset stripping and circumvention of a statutory provision.

It should be clear by now that there are greater similarities in the approaches to veil piercing on both sides of the Atlantic than was previously assumed. In a way, this parallel is to be expected. If the question is whether the separate legal personality of a corporation should be set aside, it is difficult to avoid assessments of its economic substance and the propriety of the purpose for which the corporation is used. Labeling the corporation an agent, an instrumentality, or an alter ego does not alter the fundamental nature of the analysis.

There is ample support from case law for English courts to fashion their own version of the instrumentality doctrine. Doing so would help English courts provide clearer guidance to future litigants and would sharpen the focus of their analysis. Some modifications will be needed, however. First, given the English courts’ demonstrated reluctance to pierce the veil of a bona fide company, the economic substance prong of an English instrumentality doctrine should be crafted in such a way that the existence of a bona fide business operation precludes finding a lack of economic substance. Second, the preponderance of English cases involving evasion of an existing legal obligation means that evasion should be expressly incorporated as one of the improper purposes under the impropriety prong. A determination of whether an evasion has taken place can be made with reference to the modified evasion rule proposed above. Third, a decision needs to be made as to whether voluntary piercing should be permissible under this English instrumentality doctrine, and perhaps under the English corporate veil doctrine generally. The instrumentality doctrine was not formulated with volun-

391 See Powell, supra note 351, § 13.
392 Concealment of the true facts may be thought to cover circumvention of a statute because the corporate entity is used to conceal factual circumstances that would have called for an application of the statutory provision in question.
395 See supra text accompanying notes 283–294.
tary piercing in mind, and its focus on improper purposes arguably renders it unsuitable for these cases.\textsuperscript{396} Voluntary piercing usually entails the company pleading to pierce its own veil to obtain some benefits.\textsuperscript{397} There is usually no improper purpose or conduct of the kind that Powell enumerated. If English courts decide to continue to allow voluntary piercing claims, a separate analytical framework is probably needed. Nonetheless, in light of the discussion of the demerits of voluntary piercing above,\textsuperscript{398} there is a strong argument in favor of precluding voluntary piercing claims.\textsuperscript{399}

A remaining difference between the English cases and the U.S. instrumentality doctrine is the absence of discussions of proximate causation in the English cases.\textsuperscript{400} This omission is in some ways unremarkable given that many U.S. courts and commentators do not insist on a proximate causation requirement.\textsuperscript{401} Such a requirement was arguably

\textsuperscript{396} See Krendl & Krendl, \textit{supra} note 57, at 11–14 (discussing the early development of the instrumentality doctrine through involuntary piercing cases); \textit{cf.} Gaertner, \textit{supra} note 296, at 685–87 (examining cases in which courts apply traditional veil piercing theory in the context of reverse piercing, although factors courts consider generally do not include “improper purpose”).

\textsuperscript{397} See \textit{Gaertner}, \textit{supra} note 296, at 681.

\textsuperscript{398} See \textit{supra} text accompanying notes 310–315.


\textsuperscript{400} See, \textit{e.g.}, Laborers’ Pension Fund v. Lay-Com, Inc., 580 F.3d 602, 610 (7th Cir. 2009); \textit{Hamilton}, 302 F. App’x at 793; \textit{Dusharm}, 302 F. App’x at 572; Sonora Diamond Corp. v. Superior Court, 99 Cal. Rptr. 2d 824, 836 (Cl. App. 2000).

\textsuperscript{401} For example, Professor Barber’s two-prong test does not contain a proximate causation requirement. Barber, \textit{supra} note 14, at 376–77. Many states likewise do not require proof of causation in a corporate veil case. \textit{See, \textit{e.g.}}, \textit{Laborers’ Pension Fund}, 580 F.3d at 610 (“Under Illinois law, [t]he standard test for piercing the corporate veil is two-pronged. The plaintiff must demonstrate both that there is such unity of interest and ownership between the individual or entity and the corporation that the separate personalities of the corporation and the individual [or entity] no longer exist, and that adherence to the fiction of separate corporate existence would sanction a fraud or promote injustice.”); \textit{Hamilton}, 302 F. App’x at 793 (“The Oklahoma Supreme Court has held if a ‘corporation is so organized and controlled and its affairs so conducted that it is merely an instrumentality or adjunct of another corporation’ the two corporations will no longer be considered distinct legal entities.”); \textit{Dusharm}, 302 F. App’x at 572 (To establish a corporate veil claim, “[p]laintiffs must prove . . . that observance of the corporate form would sanction a fraud or promote injustice.”) (quoting Gatecliff v. Great Republic Life Ins. Co., 821 P.2d 725, 729 (Ariz. 1991)); \textit{Sonora Diamond}, 99 Cal. Rptr. 2d at 836 (“In California, two conditions must be met before the alter ego doctrine will be invoked. First, there must be such a unity of interest
unnecessary in the English cases discussed above. In most of them, there was little doubt that the defendant’s control of the company directly contributed to the plaintiff’s loss. In *Gencor*, *Wallersteiner*, and *Smallbone*, the company was an integral part of the fraudulent scheme to embezzle funds. In *Gilford Motor* and *Lipman*, the company played a pivotal role in the defendant’s attempt to evade its existing legal obligation. The question remains, however, whether such a requirement should be incorporated into an English instrumentality doctrine. Under most circumstances, requiring proof of proximate causation will create additional obstacles to plaintiff recovery and limit the availability of veil piercing. Given the English courts’ generally conservative attitude toward veil piercing, the inclusion of a proximate causation requirement of some kind seems appropriate.

If such a requirement is included, what should the causation link consist of? On one side is obviously the plaintiff’s loss. On the other side are two possibilities: the company’s lack of economic substance or impropriety. Some commentators argue that the plaintiff should be required to show that the lack of economic substance proximately caused its loss. This view, however, should be rejected. It would be extremely difficult for a plaintiff to prove that the overlap of corporate personnel or the sharing of physical premises proximately caused its loss. In most cases, the link between the lack of economic substance and the plaintiff’s loss is too tenuous to be demonstrated in court. Instead, the plaintiff should only be required to show that the improper conduct caused its loss. This represents a much more reasonable causation requirement.

What remains to be determined is the appropriate stringency of this requirement. Some commentators have criticized Powell’s formula-and ownership between the corporation and its equitable owner that the separate personalities of the corporation and the shareholder do not in reality exist. Second, there must be an inequitable result if the acts in question are treated as those of the corporation alone.”).


405 See, e.g., *id.* at 859–60 (“It is only logical that if a business cannot have assets taken out by its owner to the point where what is left is an unreasonably small capital, then the business should not commence activity in corporate form with such an unreasonably small capital.”); Hamilton supra note 156, at 986 (“In contract cases the separate existence of a minimally capitalized corporation should usually be recognized [sic].”); Posner, supra note 219, at 521 (“In general, a corporation’s creditors should be allowed to reach a shareholder’s assets when the shareholder, whether an individual or another corporation, has represented to the creditor that those assets are in fact available to satisfy any claim that the creditor may assert against the debtor corporation.”).
tion of the third prong—“wrongful acts resulting from the parent’s domination being the proximate cause of the plaintiff’s loss”—as too restrictive. Instead, such commentators have proposed a more liberal standard of “some reasonable connection between plaintiff’s injury and the action of the defendant.”

The stringency of the third prong can be calibrated to reflect the courts’ view of the desirable scope of the corporate veil doctrine. It will need to be determined in future decisions.

IV. REVIVAL OF THE SINGLE ECONOMIC UNIT THEORY

Thus far, the discussion has emphasized the relative conservatism of the English corporate veil doctrine. There is in fact one area within the corporate veil doctrine in which the English courts have demonstrated greater progressiveness than even U.S. courts: the single economic unit theory. Under this theory, the court may impose general enterprise liability on a corporate group, something which even U.S. courts have been hesitant to do.

Despite repeated suggestions of enterprise liability within the academic circle, U.S. courts have not developed distinct approaches for veil piercing within corporate groups. Professor Berle first proposed enterprise liability—the reassignment and imposition of liabilities within a corporate group based on a reconstruction of the economic boundary of the enterprise—in the 1940s. Subsequent commentators have further developed Berle’s proposal and called for some version of enterprise liability. Other commentators

406 Krendl & Krendl, supra note 57, at 27.
408 See Adolf A. Berle, Jr., The Theory of Enterprise Entity, 47 Colum. L. Rev. 343, 352–54 (1947); Thompson, supra note 96, at 388–92.
409 Berle, supra note 408, at 354.
410 See Blumberg, supra note 234, at 630 (“If a subsidiary corporation constitutes only one of a number of components of a corporate group collectively conducting a fragmented unitary business, the very basis for the establishment of limited liability as a matter of general legal policy disappears.”); Easterbrook & Fischel, supra note 234, at 111 (“Allowing creditors to reach the assets of parent corporations does not create unlimited liability for any people. Thus the benefits of diversification, liquidity, and monitoring by the capital market are unaffected.”); Landers, supra note 96, at 623 (“Moving beyond the threshold problem of limited liability for the protection of ultimate investors in the enterprise, separate consideration must be given to the application of limited liability to corporate groups. When limited liability is applied to multi-tiered corporate groups, layer upon layer of insulation from liability can result.”). But cf Posner, supra note 219 (arguing against Landers’ proposal); Thompson, supra note 234, at 38–39 (defending limited liability for corporate groups). Some scholars of English law have also advocated some version of enterprise liability. See Karl Hofstetter, Parent Responsibility for Subsidiary Corporations:
have advocated the imposition of shareholder liability on the corporate parent for its subsidiary’s torts.\textsuperscript{411} Notwithstanding these proposals, U.S. courts have largely applied the same analytical framework to corporate and individual shareholders.\textsuperscript{412} In fact, Professor Thompson found that U.S. courts appear more hesitant to pierce the veil against a corporate shareholder compared to an individual shareholder.\textsuperscript{413}

In contrast, the single economic unit theory was specifically developed to address corporate groups.\textsuperscript{414} It was first propounded by Lord Denning in \textit{D.H.N.}.\textsuperscript{415} Unfortunately, he did not provide further elaboration of the theory in the opinion.\textsuperscript{416} His reasoning for treating the three group companies as one entity was thin.\textsuperscript{417} Nor did he suggest how to distinguish circumstances where the theory applies from circumstances where it does not.\textsuperscript{418} Furthermore, \textit{D.H.N.} was a compensation case, and it was never entirely clear how the single economic unit theory would apply to attempts to impose shareholder liability on the corporate parent for its subsidiary’s torts in general. See id.\textsuperscript{419}


\textsuperscript{411} See Hansmann & Kraakman, \textit{supra} note 234, at 1932–34; Leebron, \textit{supra} note 234, at 1649–50. Hansmann and Kraakman’s proposal was in fact much broader. See Hansmann & Kraakman, \textit{supra} note 234, at 1932–34. They called for the repeal of limited liability for corporate torts in general. See id.

\textsuperscript{412} See Henn & Alexander, \textit{supra} note 217, at 355.

\textsuperscript{413} See Thompson, \textit{supra} note 7, at 1055–56. The plaintiff’s success rate against corporate parents was found to be thirty-seven percent and that against individual shareholders forty-three percent. See id. at 1055.

\textsuperscript{414} See \textit{D.H.N.}, [1976] 1 W.L.R. at 860. The single economic unit theory was indirectly inspired by Professor Adolf Berle. To support his treatment of the three companies in a corporate group as one entity, Lord Denning cited Laurence Gower. See Laurence Gower, \textit{Modern Company Law} 216 (3d. ed. 1979). Gower in turn cited Professor Berle’s \textit{The Theory of Enterprise Entity}, \textit{supra} note 408.

\textsuperscript{415} See \textit{D.H.N.}, [1976] 1 W.L.R. at 850. \textit{D.H.N.} notwithstanding, English judges have asserted on various occasions that there is no presumption that group companies be treated as a single economic unit or an enterprise under English company law. See Harold Holdsworth & Co. v. Caddies, [1955] 1 W.L.R. 352 (H.L.) at 363 (appeal taken from Scot.) (“[E]ach company in the group is in law a separate entity.”); \textit{In re Southard & Co.,} [1979] 1 W.L.R. 1198 (A.C.) at 1208 (Eng.) (“English company law possesses some curious features, which may generate curious results. A parent company may spawn a number of subsidiary companies, all controlled directly or indirectly by the shareholders of the parent company. If one of the subsidiary companies, to change the metaphor, turns out to be the runt of the litter and declines into insolvency to the dismay of its creditors, the parent company and the other subsidiary companies may prosper to the joy of the shareholders without any liability for the debts of the insolvent subsidiary.”).


\textsuperscript{417} See \textit{id}.

\textsuperscript{418} See \textit{id}.
parent.\textsuperscript{419} Two years after \textit{D.H.N.} was decided, the House of Lords openly questioned the validity of the theory, although it stopped short of overruling it.\textsuperscript{420} And the theory has been repeatedly criticized in subsequent cases.\textsuperscript{421} Despite its theoretical infirmities and questionable validity, the single economic unit theory has continued to feature in English corporate veil cases.\textsuperscript{422} If the theory can be reformulated with a more clearly defined scope and provided a theoretical foundation, it can be rendered a useful tool for English courts in corporate veil cases.

What follows is an attempt to justify the revival of the single economic unit theory in light of recent case law under both English company law and EU competition law, along with general insights from economic theory. Based on lessons drawn from these sources, Part IV.D proposes a more formal structure for the theory so that it is capable of more predictable application.

\textbf{A. A Critique of the Theory}

One needs to look no further than Lord Denning’s judgment itself to discern a central flaw in the single economic unit theory. He offered scant guidance on when group companies may constitute a single economic unit. To substantiate his conclusion, he relied on two main arguments. First, D.H.N., the corporate parent, “can control every movement of the subsidiaries. These subsidiaries are bound hand and foot to the parent company and must do what the parent company says.”\textsuperscript{423} Second, the group “is virtually the same as a partnership in which all the three companies are partners.”\textsuperscript{424} Control alone cannot be the deciding factor, for that would mean that the veil will be pierced between every wholly owned subsidiary and its parent.\textsuperscript{425} Moreover, no justification was

\textsuperscript{419} See id. at 857, 860.
\textsuperscript{421} See Vandekerckhove, supra note 17, at 72; see also Davies et al., supra note 15, at 202–03.
\textsuperscript{424} Id.
\textsuperscript{425} Lord Denning’s basis for concluding that D.H.N. controlled the subsidiary was that it had complete ownership of it. See id. at 856, 860. This argument was firmly rejected in Gramophone & Typewriter, Ltd. v. Stanley. See [1908] 2 K.B. 89 (A.C.) at 95–96 (Eng.). Many U.S. courts have similarly held that control alone does not justify veil piercing. See, e.g., Towe Antique Ford Found. v. Internal Revenue Serv., 999 F.2d. 1387, 1393 (2d. Cir. 1993); Kingston Dry Dock Co. v. Lake Champlain Transp. Co., 31 F.2d. 265, 267 (2d. Cir. 1929).
provided for applying partnership concepts to veil piercing cases. There is in fact an inherent contradiction between Lord Denning’s two arguments. Generally, partners are co-equals in a partnership and wield the same management powers. There is no presumption that one partner controls the others. By analogizing the three companies as partners, Lord Denning implicitly suggested that they are autonomous entities, which contradicts his first argument that the parent controls the subsidiaries.

B. Jurisprudential Support for a Revival of the Theory

For the purpose of reformulating the single economic unit theory, it is important to distinguish between voluntary piercing and involuntary piercing. The doctrinal framework applicable in these two situations will be different. So are the relevant theoretical considerations. In particular, economic analysis of limited liability is only relevant for involuntary piercing cases. Although voluntary piercing implicates separate corporate personality, it almost never bears on limited liability. As argued above, there is little theoretical justification for voluntary piercing. It was urged that English courts reconsider whether voluntary piercing should be permitted at all. Nevertheless, English courts continue to allow it, as was evident in the most recent corporate veil case Beckett Investment Management v. Hall.

1. Voluntary Piercing

There has always been firm jurisprudential support for applying the single economic unit theory to voluntary piercing cases. After all, the theory originated in such a case. As mentioned above, even though the validity of the theory was openly questioned in Woolfson, the House of Lords stopped short of overruling it. Beckett, a case decided

427 Henn & Alexander, supra note 217, at 70.
429 See supra text accompanying notes 310–315.
430 See supra text accompanying note 315.
by the English Court of Appeal in 2007, gave the theory a boost. In that case, the English Court of Appeal treated members of a corporate group as one entity in a voluntary piercing context. Specifically, the veil between group members was pierced at their behest to give effect to a covenant not to compete. Mr. Hall, the employee at issue in the case, signed an employment contract with the parent holding company, promising not to solicit its customers within a certain time period after departure from his employment. Unfortunately for the group, the parent did not have any customers. All of the group’s services were provided by the subsidiaries. Nevertheless, the covenant expressly only referred to the holding company’s customers. A literal construction of the covenant would have rendered it meaningless. This predicament seemed to have been the result of a drafting oversight by the group’s lawyers. The court came to the employer’s rescue, and treated members of the group as one entity for purposes of enforcing the covenant.

Even though the Beckett court did not invoke the single economic unit theory by name, the outcome of the case fits squarely within the theory. The court treated the parent and the two wholly owned subsidiaries as a single entity. The facts in Beckett were similar to those in D.H.N. in that both cases required the court to treat members of a corporate group as a single entity in order to allow the group to reap certain benefits. In D.H.N., the benefit was compensation for the disturbance of the parents’ business. In Beckett, it was the right to enforce a contractual covenant against a former employee. The justification for veil piercing is arguably even weaker in Beckett because the group’s predicament was entirely of its own making. In D.H.N. at least the compulsory purchase was beyond the group’s control. The fact that the English Court of Appeal pierced the veil in Beckett provides considerable support for the single economic unit theory.

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435 Id. at 1541–43.
436 Id. at 1544.
437 See id.
438 See id. at 1545–46. The trial judge had refused to enforce the covenant because it only referred to the company, whereas other parts of the employment contract referred to the company and its subsidiaries. If the employer had intended the covenant to extend to the entire group, the judge reasoned, it would have so stated. Id. at 1545.
439 See id. at 1545–46.
This conclusion is further bolstered by a number of statements made by Lord Justice Kay, who decided *Beckett*. These statements indicate that his decision was based on more than mere contractual interpretation. Rather, he treated the companies as a single economic unit. To substantiate his decision, he cited Lord Denning’s judgment in *Littlewoods Organisation Ltd. v. Harris*, in which Lord Denning reasoned that “the law to-day has regard to the realities of big business. It takes the group as being one concern under one supreme control.” Lord Justice Kay proceeded to declare that “unlike the [High Court] judge, I do not feel inhibited by a purist approach to corporate personality.” One may argue that *Beckett* was not a genuine corporate veil case because there was no imposition of shareholder liability. Nevertheless, the English corporate veil doctrine has always encompassed more than mere shareholder liability cases. It has been regularly applied to situations similar to that in *Beckett*. The fact that the English Court of Appeal permitted a voluntary piercing claim—generally disfavored after *Woolfson*—further underscores the significance of this case and the support it lends to the single economic unit theory.

2. Involuntary Piercing

The support from recent English cases for applying the single economic theory to involuntary piercing is less direct. One case that supports such application is *Stone & Rolls Ltd. v. Moore Stephens*, in which the House of Lords tacitly applied the single economic unit theory to allow the attribution of the controlling shareholder’s fraudulent intentions to the company at issue. Outside of the United Kingdom, application of the theory to involuntary piercing finds support in a string of EU competition law cases. In fact, under EU law, there is a presumption of single economic unit if the parent owns all the shares of a subsidiary.

a. *The Stone & Rolls Ltd. v. Moore Stephens Decision*

In the summer of 2009, in its last case before its judicial functions were transferred to the recently constituted Supreme Court of the United Kingdom, the House of Lords handed down a controversial and

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444 See id. at 1545–46.
447 Id.
448 See supra text accompanying notes 100–119.
449 See supra sources listed in note 119.
sharply divided decision in *Stone & Rolls Ltd. v. Moore Stephens*, in which it pierced the veil between a company and its sole beneficial shareholder to impute his fraudulent intentions to the company.\(^{450}\) This imputation meant that the company’s professional negligence claims against its external auditors were barred under the tort law principle of *ex turpi causa*.\(^{451}\) The company at issue was Stone & Rolls (S&R), which was set up by Mr. Stojecic as part of a fraudulent scheme.\(^{452}\) The scheme resulted in a loss in excess of £94 million for many bank lenders.\(^{453}\) Stojecic had hired Moore Stephens to audit the company specifically to lend legitimacy to his fraudulent scheme.\(^{454}\) After the fraud was uncovered, the company promptly became insolvent and entered liquidation proceedings.\(^{455}\) The liquidators brought professional negligence claims against Moore Stephens, arguing that the auditors had performed their external audits negligently.\(^{456}\) For the *ex turpi causa* principle to apply to bar these claims, Stojecic’s fraudulent intentions must be treated as the company’s.

The ownership structure of S&R was complicated. The company had a corporate parent, an Isle of Man company, which in turn was owned by Stojecic’s family trust.\(^{457}\) The relationship between him and his family trust was shrouded in mystery. What was known was that Stojecic did not directly own any shares in S&R.\(^{458}\) Applying the *ex turpi causa* principle would require the House of Lords to treat Stojecic as S&R’s shareholder, which the majority did.\(^{459}\) In fact, the majority deemed him the company’s sole controlling shareholder.\(^{460}\) In doing so, the House implicitly treated S&R and its parent, Isle of Man company, as one en-
tity. As Stojevic had no direct ownership interest in S&R, the only way to deem him a shareholder was to collapse the entities at issue into one economic unit. The House of Lords proceeded to impute Stojevic’s fraudulent state of mind to S&R and barred its claims against external auditors. The single economic unit theory was thus tacitly invoked to permit the majority to achieve its desired result. What was most surprising, given the English courts’ generally strict adherence to separate corporate personality, was how facilely the three Law Lords in the majority treated S&R and its parent company as one entity. After a brief mention of the Isle of Man parent in the beginning of the case, its existence was almost completely ignored for the remainder.

Even though Stone & Rolls was primarily concerned with attribution of shareholder intentions to the company, there was no mistake that separate corporate personality was implicated. The majority set aside the separate legal personalities of the various companies to treat them as one entity. It then pierced the veil of this entity to impute Stojevic’s intentions to it. Interestingly, this is not a case of forward veil piercing—the imposition of shareholder responsibility for corporate liabilities—

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461 See id. at [2], [113].
462 See Stone & Rolls, 1 A.C. 1391 (H.L.) at [54], [86].
463 Id. at [86]. The House of Lords clearly appreciated that veil piercing was at stake in the case. What divided the majority and the minority was whether S & R’s separate personality was to be respected. Lord Scott characterized the majority’s decision as “lifting the corporate veil and treating S & R as if it were Mr Stojevic himself who was seeking to repel the ex turpi causa defence” on the basis of his “absolute beneficial ownership . . . coupled with his undoubted absolute managerial control.” Id. at [118]. Lord Scott proceeded to argue that the veil should not be pierced because it was unclear whether Stojevic was in fact an absolute beneficial shareholder. Id. Lord Mance similarly objected to the majority’s veil piercing, arguing that:

I am also aware of no “policies or principles”, generally understood or not, which might limit a company’s recovery for a wrong done to it by reference to whatever loss its innocent shareholders might, if the corporate veil were lifted, be said themselves to have suffered. The suggestion that this could be the measure of a company’s recovery again ignores the company’s separate legal identity and interests.

Id. at [255]. Lord Scott echoed this sentiment, asserting that “S & R is a legal persona in its own right.” Id. at [118]. The disagreement over S & R’s status as a separate legal entity was highlighted by different characterizations of its role in the fraudulent scheme by the majority and the minority. Lord Phillips and Lord Walker were unequivocal in calling S & R a perpetrator of the fraud, whereas Lord Scott labeled it a co-victim of Mr. Stojevic’s conduct. Id. at [1], [115], [126].

464 See id. at [1]–[87].
465 See id. at [39]–[56].
466 See id. at [54].
which is the usual type of veil piercing. It instead involved reverse veil piercing. The company was deemed responsible for its shareholder’s conduct. Reverse piercing is generally considered more controversial than forward piercing because the company’s stakeholders must share the company’s assets with the shareholder’s creditors. Given that in most cases a company has more stakeholders—including shareholders and creditors—than an individual has creditors, and that a company does not control its shareholders’ conduct, reverse veil piercing affects more innocent parties and raises more fairness issues than forward piercing. The fact that the House of Lords countenanced reverse piercing in this case suggests a renewed readiness to set aside separate corporate personality when the circumstances so warrant.

b. **EU Competition Law Cases**

EU courts have regularly applied the EU’s equivalent of the single economic unit theory in competition law (antitrust) cases to pierce the veil against corporate groups. In a recent decision, *Akzo Nobel NV v. Commission*, the European Court of Justice affirmed a line of previous cases, including *Stora Kopparbergs Bergslags AB v. Commission*, which held that complete share ownership establishes a rebuttable presumption that the parent exercise control over the subsidiary. Absent a rebuttal of this presumption, the parent and the subsidiary will be treated as a single economic entity. In *Akzo Nobel*, subsidiaries in the Akzo Nobel group, a Dutch chemical group, were fined for their participation in an international cartel concerning the chemical choline chloride. Liability of the subsidiaries was not in doubt as they had directly participated in the cartel. The European Commission sought to impose liability on the parent as well. In *Michelin v. Commission*, the

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467 See id.
468 See Stone & Rolls, 1 A.C. 1391 (H.L.) at [54]. Recovery was highly probable had the House of Lords not barred the claims, given Moore Stephens’ admission of negligence in its audit. See id. at [6].
470 See id. at paras. 59–62.
473 Id. at paras. 60–61.
474 Id. at paras. 12–17.
475 Id.
then-European Court of First Instance\textsuperscript{476} emphasized that “Community competition law recognises that different companies belonging to the same group form an economic unit and therefore an undertaking within the meaning of Article 81 EC and 82 EC if the companies do not determine independently their own conduct on the market.”\textsuperscript{477} In \textit{Akzo Nobel}, the European Court of Justice echoed this statement and asserted that “the concept of an undertaking, in the same context, must be understood as designating an economic unit even if in law that economic unit consists of several persons, natural or legal.”\textsuperscript{478}

The support from these EU cases for the single economic unit theory is unmistakable. Similar to Lord Denning’s reasoning in \textit{D.H.N.}, the European Court of Justice reaffirmed that a parent and its subsidiaries are deemed one economic unit by virtue of the parent’s complete control of the subsidiaries.\textsuperscript{479} In fact, the single economic entity approach under EU competition law goes one step further than its counterpart under English company law in two important ways. First, under the EU approach, complete share ownership establishes a rebuttable presumption that the parent exercises control over the subsidiary. The burden then falls on the parent to demonstrate that the subsidiary possesses commercial autonomy.\textsuperscript{480} No such presumption exists under the English single economic unit theory.\textsuperscript{481} Second, under the EU law, not only does the parent become liable for the subsidiary’s fine, its own revenue will also be taken into account for the calculation of the fine.\textsuperscript{482} In other words, the EU single economic entity approach not
only shifts liability, it actually expands it. As a result, not only is limited liability abrogated, the liability of the group also increases.

C. Economic Support for a Revival of the Theory

Economic analysis of limited liability only pertains to involuntary piercing, and specifically to the imposition of shareholder liability. This should be obvious because limited liability, with which economic analysis is concerned, is only implicated in involuntary piercing cases.\textsuperscript{483} Economic analysis therefore has little relevance for voluntary piercing. The discussion below focuses on the transaction cost implications of the single economic unit theory. It analyzes how application of the theory will affect monitoring costs and risk allocation between the corporate parent of a wholly owned subsidiary and the subsidiary’s creditors. The discussion begins by focusing on the imposition of a subsidiary’s liabilities on the corporate parent, or forward piercing. It then extends to a possible full-blown enterprise liability theory that covers forward piercing, reverse piercing, and lateral piercing between affiliated corporations.

1. Corporate Parent Liability for Wholly Owned Subsidiaries

From an economic perspective, the optimal corporate liability rule is determined by reference to a number of attributes of the various stakeholder or claimant groups within a firm.\textsuperscript{484} These claimants include the shareholders and the creditors.\textsuperscript{485} The creditors can be categorized into involuntary creditors, who are mainly tort victims, and voluntary creditors.\textsuperscript{486} The voluntary creditors can in turn be subdivided into financial creditors, trade creditors, and employees.\textsuperscript{487} The relevant attributes are their monitoring costs and risk-bearing abilities.\textsuperscript{488}


\textsuperscript{484} See Easterbrook & Fischel, \textit{supra} note 234, at 99–101, 103–07 (describing the varying costs to creditors, shareholders, and other members associated with different liability regimes); Halpern et al., \textit{supra} note 35, at 133–36 (noting the liability regime’s impact on the magnitude of information costs, which in turn affects creditors’ expected rate of return); Leebron, \textit{supra} note 234, at 1588–1605 (discussing risk allocation among corporate members under different liability regimes); Posner, \textit{supra} note 219, at 507–09 (analyzing risk allocation under different liability regimes).

\textsuperscript{485} See Easterbrook & Fischel, \textit{supra} note 234, at 99.

\textsuperscript{486} See id. at 104, 107.

\textsuperscript{487} Id. at 104.

\textsuperscript{488} See id. at 104–06.
Monitoring costs refer to the costs incurred by a corporate claimant to monitor the management.\textsuperscript{489} Monitoring is necessary to guard against fraud, self-interested transactions, and general mismanagement.\textsuperscript{490} Risk-bearing abilities refer to a corporate claimant’s ability to diversify away potential exposure to corporate insolvency through investments in other financial instruments.\textsuperscript{491} An efficient corporate liability rule is one that achieves an optimal level of firm-wide monitoring at the lowest aggregate monitoring costs, and that allocates risks to the corporate claimant group with the highest risk-bearing abilities.\textsuperscript{492}

To determine the optimal corporate liability rule for monitoring costs, the analysis must compare the information costs of the various groups of creditors on the one hand and the shareholders on the other hand, and also compare the aggregate monitoring costs of the firm under alternative rules of liability.\textsuperscript{493} Information costs refer to the costs incurred by a party to obtain and analyze information about the firm.\textsuperscript{494} A claimant group’s monitoring costs can be determined by taking into account its information costs and monitoring level.\textsuperscript{495} With respect to information costs, if the shareholders have higher information costs than the creditors as a whole, then it would be more economically efficient to place the burden of monitoring on the creditors. If, on the other hand, the creditors have higher information costs than the shareholders, the shareholders should monitor instead. The optimal liability rule shifts losses in the event of bankruptcy to the claimant group that has lower information costs so that it has the incentive to undertake more monitoring.\textsuperscript{496}

With respect to the monitoring level, the choice of liability rule may affect firm-wide monitoring costs in a number of ways. First—and related to information costs—shifting potential losses between shareholders and creditors alters their incentives to monitor.\textsuperscript{497} Second, it affects their scope of monitoring. If, following a change of liability rules, a

\textsuperscript{489} See Leebron, supra note 234, at 1605–08; see also Posner, supra note 219, at 507–09 (describing the costs associated with obtaining information and supervising a corporation’s internal affairs).

\textsuperscript{490} See Leebron, supra note 234, at 1606.

\textsuperscript{491} See id. at 1588–1605.

\textsuperscript{492} See Posner, supra note 219, at 507–09.

\textsuperscript{493} See Easterbrook & Fischel, supra note 234, at 99–101.

\textsuperscript{494} See Posner, supra note 219, at 508, 514–15.

\textsuperscript{495} See Easterbrook & Fischel, supra note 234, at 99–101; Posner, supra note 219, at 516–17.

\textsuperscript{496} See Leebron, supra note 234, at 1605–07.

\textsuperscript{497} See Easterbrook & Fischel, supra note 234, at 115.
claimant group has to monitor a wider range of issues, its overall monitoring level will be higher. 498 Third, shifting losses changes the information costs of the various corporate claimants. A change of liability rule may alter information costs by shifting the relative bargaining powers between the outside creditors and the firm. 499 Under a rule of unlimited liability, for example, the outside creditors have the liability rule in their favor. If the shareholders want to contract out of unlimited liability, the creditors will be in a position to demand concessions, such as greater access to information. This reduces the creditors’ information costs.

Applying the above concepts and analytical framework, the corporate parent clearly has lower information costs than any creditor. The case of involuntary creditors is easy to dispose of as these creditors rarely have the opportunity to monitor the corporation. 500 In most tort cases, the victim has no prior knowledge of the identity of the tortfeasor. 501 Even for voluntary creditors—including the most sophisticated ones such as institutional investors and lenders—their access to information is likely to be more limited and costly than that of a corporate parent, which will have practically unfettered access to information from the subsidiary. 502 In fact, it makes little sense even to speak of monitoring because the parent controls the subsidiary. The same entity is both monitoring and being monitored. Therefore, the optimal liability rule from a monitoring cost perspective is one that imposes liability on the corporate parent for the subsidiary’s liabilities.

Many commentators have observed that unlimited liability will increase monitoring costs because it will cause shareholders to monitor the wealth of fellow shareholders. 503 This is important information to shareholders because their share of liability will be contingent on fellow shareholders’ wealth, should unlimited liability be joint and several. 504 This observation has little relevance for the single economic unit theory for two reasons. First, many commentators have pointed out that the need to monitor shareholder wealth will be obviated under a pro

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498 See id. at 90–91.
499 See id. at 99–101.
500 See Halpern et al., supra note 35, at 145–47.
501 See Lebron, supra note 234, at 1601 n.114.
503 See id. at 99–100; Halpern et al., supra note 35, at 130–31.
rata rule. Second, and more importantly, given that the single economic unit theory only applies to wholly owned subsidiaries, there is only one shareholder and no one else’s wealth that the corporate parent needs to monitor.

Some commentators argue that unlimited liability will cause the subsidiary’s creditors to monitor the shareholders’ wealth—or in the case of the single economic unit theory, the corporate parent’s credit worthiness. Although that may be true, a wholly owned subsidiary’s creditors only need to monitor the wealth of one shareholder: the corporate parent. The increase in monitoring costs would not be substantial. Therefore, from a monitoring cost perspective, the single economic unit theory would be an efficient rule because it shifts incentives to monitor to the corporate parent, which has the lowest information costs. It thus reduces the aggregate monitoring costs of the subsidiary.

To determine the optimal corporate liability rule from the perspective of efficient allocation of risks, the analysis entails identifying the corporate claimant group with the greatest ability to diversify away the non-systematic risks of its investment in the firm. Under the Capital Asset Pricing Model, each investment entails systematic risks, which arise from fluctuations in the general economy. They also entail non-systematic risks, which are peculiar to a particular firm or business sector. Non-systematic risks of a particular investment can be diversified away through the purchase of another investment that tends to move in the opposite direction from the investment at issue. Systematic risks, meanwhile, cannot be eliminated through diversification. A corporate claimant’s ability to diversify away the non-systematic risks of his or her investment in the firm depends on a number of factors, most notably the proportion of investment in his or her overall asset portfolio. If an individual has personal assets of one million dollars and invests fifty percent of them in a firm, it is unlikely that diversifica-

506 See Leebron, supra note 234, at 1605–08.
507 See Halpern et al., supra note 35, at 134; Posner, supra note 219, at 516–17.
508 See Halpern et al., supra note 35, at 133–35.
509 See Easterbrook & Fischel, supra note 234, at 96–97; Leebron, supra note 234, at 1595–1600.
511 Id. at 269–70.
512 Id.
513 See id. at 269–70, 293–94.
tion will eliminate the non-systematic risks of that investment. If that individual invests one percent of his or her assets to buy the shares of a listed corporation, he should be able to diversify away the non-systematic risks through purchases of other financial assets.

It may seem that the sole shareholder of a corporation is least able to diversify away risks. This is because its investment in the firm is likely to account for a greater proportion of its overall asset portfolio in comparison to the exposure of financial lenders or other creditors to this firm.\textsuperscript{514} The logical conclusion would be that the optimal rule from a risk allocation perspective would be to provide limited liability, which may undermine the premise of the single economic unit theory.\textsuperscript{515} This argument, however, is invalid for two reasons. First, while the above reasoning may be true for an individual shareholder, it is probably untrue for the parent of a \textit{bona fide} corporate group, which has considerable ability to diversify its portfolio.\textsuperscript{516} In fact, in some instances, the raison d’être of corporate groups or conglomerates is diversification.\textsuperscript{517} Therefore, the corporate parent of a subsidiary is likely to have no less ability to diversify than any outside creditors. Second—and more importantly—is that in the context of the single economic unit theory, the shareholder at issue controls the firm.\textsuperscript{518} It has the ability to manage its risk exposure to the subsidiary. If a particular corporate claimant can control its own risk exposure, it would be economically efficient to shift corporate insolvency risks to the corporate claimant.\textsuperscript{519} This means that a corporate parent should be liable for its subsidiary’s debts, which supports the use of the single economic unit theory as a basis for involuntary piercing within corporate groups.

Another consideration raised in the economic literature is the role of limited liability in attracting corporate investment. It has been argued that one of the most persuasive justifications for limited liability is that without it, investors would shy away from corporate investments for fear of exposing themselves to massive liability payments.\textsuperscript{520} This would cause corporate investments to dry up, which would be highly detrimental to businesses. These scholars have in mind passive individual

\textsuperscript{514} See Leebron, \textit{supra} note 234, at 1627–28.

\textsuperscript{515} See \textit{id.}, supra note 234.

\textsuperscript{516} See \textit{id.} at 1629–30.

\textsuperscript{517} See \textit{id.}

\textsuperscript{518} See \textit{Akzo Nobel}, 2009 E.C.R. I-8237, at para. 60.

\textsuperscript{519} See Leebron, \textit{supra} note 234, at 1629–30.

\textsuperscript{520} See Easterbrook & Fischel, \textit{supra} note 234, at 95–96; Halpern et al., \textit{supra} note 35, at 127–29.
investors in publicly traded corporations.\textsuperscript{521} This concern is unlikely to matter in the situations covered by the single economic unit theory. First, the firms covered by the theory are wholly owned subsidiaries. They are not publicly traded.\textsuperscript{522} Second, the only investor at issue in these companies is the corporate parent, which is anything but passive. If its subsidiary may expose it to shareholder liability, it has the power to prevent such liability from materializing given its complete control over the subsidiary’s operations.\textsuperscript{523}

In sum, transaction cost analysis of limited liability lends strong support to the use of the single economic unit theory to hold a corporate parent liable for its wholly owned subsidiaries’ debts. Other commentators have made similar suggestions in the past.\textsuperscript{524} What remains to be seen is whether economic analysis also supports the introduction of full enterprise liability under the single economic unit theory.

2. Enterprise Liability

The single economic unit theory need not be confined to the imposition of subsidiary liability on a corporate parent. One commentator famously proposed single enterprise liability for a corporate parent and all of its wholly owned subsidiaries.\textsuperscript{525} The important question is whether the single economic unit theory should be similarly extended to reverse piercing and lateral piercing, in addition to the forward piercing considered above.

Other commentators have argued that separate corporate personality\textsuperscript{526} is important because it allows economically efficient asset partitioning, which they define as “the designation of a separate pool of assets that are associated with the firm, and that are distinct from the personal assets of the firm’s owners and managers . . . [and] the assignment to creditors of priorities in the distinct pools of assets that re-

\textsuperscript{521} See Easterbrook & Fischel, \textit{supra} note 234, at 95.

\textsuperscript{522} Cf. \textit{Akzo Nobel}, 2009 E.C.R. I-8237, at paras. 59–61 (describing the relationship of a parent company to its subsidiary, distribution of shares, and extent of control).

\textsuperscript{523} See \textit{id.} at para. 60; Leebron, \textit{supra} note 234, at 1627.

\textsuperscript{524} See, e.g., Blumberg, \textit{supra} note 234, at 623–34; \textit{see also} Hansmann & Kraakman, \textit{supra} note 234, at 1882–90 (arguing for use of single economic unit theory in tort claims); Leebron, \textit{supra} note 234, at 1588–95.

\textsuperscript{525} See Landers, \textit{supra} note 96, at 590.

\textsuperscript{526} See Hansmann & Kraakman, \textit{supra} note 469, at 393. In fact, they use a different terminology than “separate corporate personality.” For the sake of clarity, however, this Article will continue to use “separate corporate personality,” the terminology familiar to most readers.
result from the formation of a legal entity.” Asset partitioning is efficient because it reduces monitoring costs. There are two types of asset partitioning: affirmative and defensive. Affirmative asset partitioning refers to the assignment “to the firm’s creditors a claim on the assets associated with the firm’s operations that is prior to the claims of the personal creditors of the firm’s owners,” and defensive asset partitioning refers to “granting to the owners’ personal creditors a claim on the owners’ separate personal assets that is prior to the claims of the firm’s creditors.” As a result, forward piercing overrides defensive asset partitioning, and reverse piercing trumps affirmative asset partitioning.

According to these commentators, affirmative asset partitioning is the most important attribute of corporation law. Without affirmative asset partitioning, the creditor of any shareholder can proceed against the corporate assets and petition for the firm’s liquidation. Therefore, the firm’s creditors will need to monitor each shareholder’s creditworthiness along with the firm’s. To make matters worse, the firm’s creditors will also need to monitor the investments made by each shareholder because the firm’s assets may be called upon as a result of a failed investment by any shareholder. The firm’s creditors will not be the only ones with incentives to conduct such monitoring. The shareholders will also monitor each other. Reverse piercing, which overrides affirmative asset partitioning, will hence result in a substantial increase in monitoring costs. In contrast, defensive asset partitioning, which implicates limited liability, is less essential and the argument for it less conclusive. This explains why there are different variations of defensive asset partitioning, while affirmative asset partitioning is fully preserved under practically all circumstances.

527 Id.
528 Id. at 398.
529 Id. at 393.
530 Id.
531 See id.; Youabian, supra note 297, at 574–76 (explaining that in forward piercing cases the stockholders of a corporation may be held personally liable for corporate obligations, whereas in reverse piercing cases the corporation may be held liable for the debts of its shareholders).
532 See Hansmann & Kraakman, supra note 469, at 406.
533 Id. at 402.
534 Id.
535 Id.
536 Id. at 402–03.
537 See id. at 423, 428–32.
538 See Hansmann & Kraakman, supra note 469, at 423.
The implication of the foregoing discussion for the single economic unit theory and the corporate veil doctrine generally is that forward piercing is economically more defensible than reverse piercing.\footnote{See id. at 398–405. Hansmann and Kraakman identified additional benefits for defensive asset partitioning, namely decision-making economies, enhanced creditor monitoring, economies of transfer, and risk-bearing economies. Id. at 424–27. These benefits are likely to be negligible, however, for a wholly owned subsidiary and its corporate parent. Id. at 402.} Nonetheless, the impact of reverse piercing under the single economic unit theory on the benefits of affirmative asset partitioning may not be as serious as has been suggested. The increase in monitoring costs will be much less substantial in the case of a wholly owned subsidiary. The commentators referred to above have acknowledged this.\footnote{See id. (“The advantages of asset partitioning, and particularly of affirmative asset partitioning, are far more obvious in the case of a business firm that has numerous individuals as owners.”).} Given that there is only one shareholder, there will be no cross-shareholder monitoring.\footnote{See id.} Subsidiary creditors’ monitoring of the parent will be more manageable, even though they will still need to monitor the corporate parent’s risk exposure, including the finances of affiliated corporations within the group.\footnote{See id.} A separate justification for allowing reverse piercing, at least under some limited circumstances, is that otherwise corporate parents will simply move their assets to their subsidiaries to avoid liability.\footnote{See id. at 1613–14, 1623.} The parent will itself contract liabilities with outside creditors while keeping its assets in the subsidiaries.\footnote{See id. at 1616–17.} A categorical refusal to sanction reverse piercing would be tantamount to an open invitation for manipulation.

From an economic perspective, whether lateral piercing between two affiliated corporations should be allowed depends on the degree of integration between the two corporations’ businesses. With respect to affiliated corporations, one can align them by the degree of integration of their businesses. On one end of the spectrum are corporations that operate in the same line of business, perhaps as producers of different components of the same product. These may be called integrated subsidiaries.\footnote{See Leebron, supra note 234, at 1623.} On the other end of the spectrum are members of a conglomerate whose businesses are unrelated to each other. These corporations may be called conglomerate or nonintegrated subsidiaries.\footnote{See id. at 1616–17.}
General Electric is the quintessential conglomerate. The disaggregation of a single line of business into distinct legal entities yields few economic benefits in terms of diversification. Hence, there is a strong argument for lateral piercing between integrated subsidiaries. The argument for limited liability is greater for conglomerate subsidiaries, no less because it will be easier for creditors to monitor affiliated corporations with distinct businesses than for them to monitor one subsidiary operating two businesses. In the former scenario, the two creditor groups need not spend time to familiarize themselves with another line of business. As an illustration, the argument for lateral piercing between the two subsidiaries in D.H.N. would be strong, given that they had no independent business of their own and merely owned different parts of the same grocery business.

In summary, the economic justifications for forward piercing under the single economic unit theory are strong. The theory should be made readily available for the imposition of subsidiary liabilities on a corporate parent. The argument is less conclusive for reverse piercing, in light of the impact it has on the benefits of affirmative asset partitioning. Still, the need to forestall circumvention means that reverse piercing must be permissible at least under some circumstances. Whether lateral piercing should be permitted depends on the degree of integration between the affiliated corporations. Separate corporate personalities should be upheld for affiliated corporations with dis-

547 See id. For information about General Electric’s diverse range of business, which includes aircraft engines, finance, healthcare, security, oil and gas, media, and entertainment, see http://www.ge.com/products_services/index.html.

548 See Leebron, supra note 234, at 1616–17 ("From a financial and commercial perspective, such entities are not truly independent. Investments in them do not represent a diversification of risk, and thus there is no reason to recognize a regime of limited liability for them, at least with respect to tort claimants."). Professor Leebron’s proposal was confined to tort claims, hence the caveat at the end of his statement. Nevertheless, his reasoning is equally valid for contractual claims. He also argued that upholding limited liability for contractual claims between a corporate parent and its wholly owned subsidiary serves the purpose of isolation of assets for the purpose of secured borrowing. Therefore, limited liability should continue to apply to the claims of financial creditors. Id. at 1614. Although this argument may be valid for financial creditors, it has little applicability for trade creditors and employees. Taking these latter two contractual creditors into account, it is not so clear that limited liability protection for a corporate parent against its wholly owned subsidiary’s contractual claims is economically efficient.

549 See Hansmann & Kraakman, supra note 469, at 399–401.

550 See id.


552 See supra notes 532–538 and accompanying text.

553 See Leebron, supra note 234, at 1616–17.
tinct lines of business. Veil piercing should be allowed against integrated subsidiaries.

D. Reformulation of the Theory

1. Involuntary Piercing

Thus far, the discussion of the single economic unit theory has proceeded on the premise that it only applies between a corporate parent and its wholly owned subsidiaries. *D.H.N.* and *Beckett* both featured such groups. One problem with this narrow scope of application is that it exposes the theory to easy circumvention. There was no concern about circumvention in those two cases because they both involved voluntary piercing. In an involuntary piercing context, however, a corporate parent bent on avoiding shareholder liability could do so simply by adding a nominal shareholder to the subsidiary. To preempt such circumvention, the theory needs to be modified so that it continues to apply to cases where the additional shareholders are merely nominal. To escape the reach of the theory, the shareholders other than the corporate parent must evince meaningful independence from the corporate parent.

Complete, or virtually complete, share ownership is only a necessary—but not sufficient—condition for invoking the theory. Only when the corporate parent actually controls the subsidiary can it be fairly deemed responsible for the subsidiary’s conduct and liabilities. A requirement of control is consistent with economic analysis. Conclusions about the corporate parent’s lower information costs and superior risk-bearing abilities are both premised on its control over the subsidiary, as is the argument that shareholder liability will not deter a corporate parent from investing in its subsidiary. Without actual control, a corporate parent may no longer be the least-cost monitor or optimal risk-bearer. The economic justifications for applying the single economic unit theory will be weaker. Control must entail more than the mere

554 See Hansmann & Kraakman, supra note 469, at 399–401.
557 See Youabian, supra note 297, at 594.
558 See Easterbrook & Fischel, supra note 234, at 99–101; Leebron, supra note 234, at 1574–78, 1630.
power to elect directors.\textsuperscript{559} A corporate parent is only deemed to exercise control over a subsidiary if it can command its daily operations.\textsuperscript{560} The mere ability to elect directors may not allow the parent to lower its information costs and control its risk exposure to the subsidiary effectively. Moreover, every corporate parent with complete or close to complete share ownership of its subsidiaries has the power to elect directors.\textsuperscript{561} If mere ability to elect directors qualifies as control, it would practically eviscerate the control requirement.

Nevertheless, it remains to be determined which party should bear the burden of proving or negating control. From an evidentiary perspective, the burden of proof should rest on the corporate parent because it will have greater access to evidence that is needed for disproving its control of the subsidiary.\textsuperscript{562} This may be done by showing that the board exercises independent judgment in the daily operations of the subsidiary or that the subsidiary has acted against the parent’s wish in the past.\textsuperscript{563} To invoke the single economic unit theory in involuntary piercing cases according to this theory, then, the plaintiff will first be required to demonstrate the absence of independent shareholders in the subsidiary, which establishes a presumption of actual control by the corporate parent. The burden of proof then shifts to the parent to rebut the presumption of control.

The elements of the theory that have been discussed so far pertain to the independence and integrity of the subsidiary, or to use the terminology of the instrumentality doctrine—the economic substance of the subsidiary. As a variation of the corporate veil doctrine, the single economic unit theory should require an improper conduct or purpose, at least in the involuntary piercing context. This parallels the impropriety prong of the instrumentality doctrine.\textsuperscript{564} Examples of improper conduct include fraud, evasion of existing legal obligations, and cir-

\textsuperscript{559} Cf. Gramophone, [1908] 2 K.B. at 95–96 (noting that the power to elect directors alone does not confer corporate control).

\textsuperscript{560} See United States v. Bestfoods, 524 U.S. 51, 55 (1998) (holding that a corporate parent that actively exercised control over the operations of a subsidiary’s facility may be directly liable as an operator of that facility).

\textsuperscript{561} See Douglas & Shanks, supra note 1, at 196.

\textsuperscript{562} Cf. Akzo Nobel, 2009 E.C.R. I-8237, at paras. 60–61 (holding that the parent company has the burden of rebutting a presumption of liability for fines imposed on its subsidiaries).

\textsuperscript{563} One example of such independence is found in Craig v. Lake Asbestos of Quebec Ltd., where the parent could not prevent the subsidiary from making acquisitions without the parent’s consent. 843 F.2d 145, 152 (3d Cir. 1988).

\textsuperscript{564} See supra notes 347–350 and accompanying text.
cumvention of statutes. The impropriety requirement distinguishes the single economic unit theory from the kind of general enterprise liability proposed by some commentators. Although the economic analysis presented earlier may lend support to general enterprise liability, imposition of shareholder liability absent impropriety would be a dramatic extension of the English corporate veil doctrine. Despite some support for this approach in Rainham Chemical Works, in which shareholder liability was imposed for a corporate tort in the absence of impropriety, the weight of English case law clearly indicates that impropriety must be present before shareholder liability can be imposed. Therefore, once control on the part of the corporate parent is established, the burden of proof shifts back to the plaintiff to demonstrate the presence of impropriety. Lastly, in keeping with an earlier suggestion of incorporating a proximate causation requirement in an English instrumentality doctrine, the plaintiff should additionally be required to show that the improper conduct by the parent contributes to its loss. Once all these elements are met, the single economic unit theory applies to impose liability on the corporate parent.

Both reverse piercing and lateral piercing should only be permitted under limited circumstances. In particular, they should only be allowed if there is evidence of asset stripping to evade liability. Yukong Line Ltd. of Korea v. Rendsburg Investments Corp. of Liberia illustrates how lateral piercing can be crucial for preventing liability evasion. In that case, Rendsburg repudiated a charter-party with Yukong after market conditions had deteriorated. On the same day, Rendsburg’s shareholder transferred its assets to another company controlled by him. Although the shareholder at issue was an individual, one can easily imagine the same sequence of events transpiring with a corporate parent. Without lateral piercing, a corporate parent could do exactly what

566 See, e.g., Blumberg, supra note 234, at 621–26; Landers, supra note 96, at 651–52.
567 See Stone & Rolls Ltd., 1 A.C. 1391 (H.L.) at [104]—[112]. It would also be a dramatic extension of the U.S. doctrine. See Thompson, supra note 7, at 1041.
569 See supra notes 389–392 and accompanying text.
570 See supra text accompanying notes 400–406.
571 [1998] 1 W.L.R. 294 (Q.B.) at 306. The shareholder in the case, however, was not a company, but an individual.
572 Id. at 297–98.
573 Id. at 298.
574 Id. at 302.
was done in *Yukong* to evade liability. One may question why lateral piercing should be confined to asset stripping situations and not be extended to all integrated subsidiaries. Although economic analysis suggests that lateral piercing should be available against integrated subsidiaries, determining the degree of economic integration of affiliated corporations is fraught with difficulty. It requires substantial business expertise on the part of the courts. Moreover, given English courts’ formalistic approach to judicial decision-making and aversion to non-doctrinal considerations, it is highly unlikely that they would embark on such an inquiry. Therefore, lateral piercing is appropriately confined to asset stripping situations.

2. Voluntary Piercing

One further issue is whether the single economic unit theory should be available for voluntary piercing at all. Given the arguments against voluntary piercing generally, the theory should arguably not be available in voluntary piercing cases. *Beckett*, however, signaled the English courts’ continual willingness to entertain voluntary piercing claims. If the theory is to be made available to voluntary piercing, it should only be under exceptional circumstances. Few extenuating circumstances should be recognized to ensure that voluntary piercing under the single economic unit theory is kept to a minimum. After a finding of an extenuating circumstance, it is then up to the courts to weigh the equity and policy considerations of the situation to decide whether voluntary piercing should be allowed.

Such an open-ended approach seems best suited for voluntary piercing for a number of reasons. First, the burden-shifting framework proposed for involuntary piercing is clearly ill-suited for voluntary piercing. Issues of control, impropriety, and causation linked with plaintiff loss have little to do with whether voluntary piercing should be permitted. Second, while many involuntary piercing cases implicate the same underlying issue of limited liability, voluntary piercing cases feature such a wide variety of facts that it is probably impossible to

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575 See Leebron, *supra* note 234, at 1615–17 (remarking on the difficulty a court can encounter when attempting to determine the degree of economic integration of affiliated corporations).

576 See Adams, [1990] Ch. at 536–37.


come up with a general framework for deciding them.\textsuperscript{579} Third, every voluntary piercing case will require the court to confront the question of whether the corporate parent should be allowed to set aside its own subsidiary’s separate personality after enjoying the benefits of incorporation.\textsuperscript{580} As such, a totality of circumstances approach would likely provide the best solution. Although this will mean that there is little predictability in voluntary piercing cases, the nature of voluntary piercing is such that lack of legal certainty seems inevitable.

\textbf{Conclusion}

By undertaking a comparative study of the corporate veil doctrine in the United States and United Kingdom, this Article aims to provide a better understanding of the English doctrine. A comparison between the United Kingdom and the United States is particularly illuminating because although the corporation law of the two countries shares a common lineage, their approaches to the corporate veil doctrine and their modes of judicial reasoning show considerable divergences. It is hoped that some useful insights have been gleaned about judicial treatment of issues of policy and justice and about judicial decision making on both sides of the Atlantic.

As a standard-based exception to the general rule of limited liability, the corporate veil doctrine involves the fundamental choice facing every area of law and every legal system: the choice between legal certainty and the attainment of justice in particular cases. Limited liability promotes legal certainty and encourages investment in business activities. But as many courts have recognized, unyielding protection of it will lead to injustices on particular occasions. It is the responsibility of the corporate veil doctrine to ensure that injustices do not result. Given the United States’ emphasis on economic freedom and entrepreneur-

\textsuperscript{579} See, e.g., \textit{Macaura}, [1925] A.C. at 619–21 (involving an insurance claim for assets owned by a corporation but insured under the name of the sole shareholder and creditor as an individual); \textit{Beckett}, [2007] I.C.R. 1541–45 (involving voluntary piercing of veil between group members to give effect to employment contract that prohibited competition with parent company after employment, although the subsidiary provided the group’s services); \textit{D.H.N.}, [1976] 1 W.L.R. at 857 (involving voluntary piercing of a corporate parent operating a separate company which was owned by the parent’s subsidiary, a third company, where a provision for compensation upon government purchase of company property was involved).

\textsuperscript{580} Cf. \textit{Tate Access Floors Inc. v. Boswell}, [1991] Ch. 512 at 531 (Eng.) (discussing how those who benefit by utilizing the corporation as a medium to conduct affairs should not then be able to set aside corporate personality to their benefit when the corporation is under scrutiny).
ship, and the United Kingdom’s relatively more liberal reputation, it is perhaps surprising that U.S. courts have taken a more interventionist approach to veil piercing. What explains this apparent mismatch, however, is beyond the scope of this Article and will probably require a comprehensive study of the judiciaries in these two countries.

This Article highlights a number of crucial differences between the corporate veil doctrines in the United Kingdom and the United States, from jurisprudential approaches to treatment of specific cases. The English formalistic approach to judicial decision making and strict adherence to separate corporate personality means that there is little need to incorporate notions of justice and policy considerations when deciding corporate veil claims. This de-emphasis on justice and policy in turn obviates the need to fashion new analytical frameworks and allows the English courts to rely on common law concepts, many of which are ill-suited for the purpose. Part III argues that despite all the differences between the United Kingdom and United States highlighted in Part II, there are in fact elements in the English corporate veil cases that share substantial commonality with U.S. cases. Revealingly, one can in fact construct an instrumentality doctrine out of the English cases. Having demonstrated the surprising similarities between the two corporate veil doctrines, this Article goes one step further by proposing a revival of the single economic unit theory that will put the English corporate veil doctrine ahead of its U.S. counterpart. It will allow the English courts to craft a more uniform and systematic approach to corporate veil cases arising in the context of corporate groups.